AGENDA

Nantucket Land Bank Commission Regular Meeting of March 22, 2021 Remote Participation via Zoom (see below*)

CALL TO ORDER: 4:00 P.M.

A. CONVENE IN OPEN SESSION

- 1. PUBLIC COMMENT / STAFF ANNOUNCEMENTS
- 2. GOLF BUSINESS
 - a. Sconset Golf Course Manager's Monthly Review
 - b. Miacomet Golf Course Manager's Monthly Review
 - c. Warrant Authorization Golf Capital Funds Transfer Request
- 3. PROPERTY MANAGEMENT
 - a. Sustainable Nantucket Amendment to Lease Area
 - b. Sustainable Nantucket Infrastructure Requests
 - c. Dean Long Farming Proposal
 - d. Lily Pond Property Easement Matter
 - e. Seasonal Commercial Use Policy Review
- 4. APPROVAL OF MINUTES
 - a. Regular Meeting of March 9, 2021
- 5. TRANSFER BUSINESS
 - a. "M" Exemption Update Release of Liens
- 6. FINANCIAL BUSINESS
 - a. Monthly Financial Report February
 - b. Warrant Authorization Cash Disbursement
- B. EXECUTIVE SESSION: The Executive Session is for Purpose 6 [G.L. c. 30A, 21(a)(6)]. The particular transactions and parcels of real estate are not identified since disclosure of the property information may have a detrimental impact on the Land Bank's negotiating position with one or more third parties. The Commission will not reconvene in open session at the conclusion of executive session.
 - 1. Approval of Executive Session Minutes
 - 2. Real Estate Acquisition

ADJOURNMENT

* Join Zoom Meeting

https://zoom.us/j/98192472206?pwd=d3R4T20xWkozSUNjbXBva2k2eEhwdz09

Meeting ID: 981 9247 2206

Passcode: 167565 One tap mobile

+13126266799,,98192472206#,,,,*167565# US (Chicago)

+16465588656,,98192472206#,,,,*167565# US (New York)

Dial by your location

- +1 312 626 6799 US (Chicago)
- +1 646 558 8656 US (New York)
- +1 301 715 8592 US (Washington DC)
- +1 346 248 7799 US (Houston)
- +1 669 900 9128 US (San Jose)
- +1 253 215 8782 US (Tacoma)

Meeting ID: 981 9247 2206

Passcode: 167565

Find your local number: https://zoom.us/u/aclWaiwgfV

Siasconset Golf Balance Sheet March 2021

Assets

Assus	Current YTD	Prior YTD
NGM - SGC Operating Account	\$387,709.97	\$251,403.22
Golf Shop Cash	\$300.00	\$300.00
Change Bank	\$500.00	\$500.00
CC Transactions Pro Shop	\$0.00	\$0.00
Management Contract escrow	\$1,575.00	\$1,575.00
Total Cash	\$390,084.97	\$253,778.22
Accounts Receivable-Miacomet Golf	(\$30,699.92)	(\$51,213.44)
Accounts Receivable	\$0.00	\$156.00
Total Accounts Receivable	(\$30,699.92)	(\$51,057.44)
Inventory Golf Shop	\$13,118.95	\$8,870.90
Rental Club Inventory	\$4,900.00	\$4,150.00
Inventory Food	\$0.00	\$0.00
Inventory Bar	\$0.00	\$0.00
Inventory - Wine	\$0.00	\$0.00
Total Inventory	\$18,018.95	\$13,020.90
Prepaid Expenses- Administration	\$3,044.69	\$6,480.69
Total Prepaid Expenses	\$3,044.69	\$6,480.69
Total Current Assets	\$380,448.69	\$222,222.37
Logo	\$3,768.00	\$0.00
Golf Course Equipment	\$286,474.83	\$286,474.83
Accum Depreciation	(\$583,404.66)	(\$468,461.50)
Club House Renovations	\$174,600.00	\$174,600.00
Land Improvements	\$8,502,127.00	\$8,484,627.00
Leasehold Improvements	\$2,793,723.14	\$2,756,014.50
Vehicle & Dump Trailer	\$2,149.00	\$2,149.00
Unspecified- (Equipment)	\$1,215.99	\$1,215.99
Total Fixed Assets	\$11,180,653.30	\$11,236,619.82
Total Fixed Assets	\$11,180,653.30	\$11,236,619.82
Total Assets	\$11,561,101.99	\$11,458,842.19

Siasconset Golf Balance Sheet March 2021

Liabilities and Equity

	Current YTD	Prior YTD
Accounts Payable	(\$359.91)	\$0.00
Total Accounts Payable	(\$359.91)	\$0.00
Total Accounts Payable	(\$359.91)	\$0.00
Gift Certificate Issued	\$774.25	\$509.25
Total Gift Certificate	\$774.25	\$509.25
Land Bank Advance on Operations	\$11,484,490.55	\$11,616,876.05
Total Note Payable	\$11,484,490.55	\$11,616,876.05
MA Sales Tax Payables Golf	\$0.00	(\$228.37)
MA Meals Tax Payable	\$0.00	(\$359.33)
Total Tax	\$0.00	(\$587.70)
Total Current Liabilities	\$11,485,264.80	\$11,616,797.60
Total Liabilities	\$11,484,904.89	\$11,616,797.60
Retained Earnings	\$89,807.06	(\$137,056.48)
Total Retained Earnings	\$89,807.06	(\$137,056.48)
Total Current Year P&L	(\$13,609.96)	(\$20,898.93)
Total Equity	\$76,197.10	(\$157,955.41)
Total Liabilities and Equity	\$11,561,101.99	\$11,458,842.19
Total Note Payable MA Sales Tax Payables Golf MA Meals Tax Payable Total Tax Total Current Liabilities Total Liabilities Retained Earnings Total Retained Earnings Total Current Year P&L Total Equity	\$11,484,490.55 \$0.00 \$0.00 \$0.00 \$11,485,264.80 \$11,484,904.89 \$89,807.06 \$89,807.06 (\$13,609.96) \$76,197.10	\$11,616,876.0 (\$228.37 (\$359.33 (\$587.70 \$11,616,797.6 (\$137,056.48 (\$137,056.48 (\$20,898.93 (\$157,955.41

Name	Siasconset													
Rounds R	March. 2021		Mo	nth To Date	!					Ye	arTo Date			
Rounds		Δctual				Variance	Variance %		Actual			Prior Year	Variance	Variance %
Covers 0 0 0 0 0 0 0 0 0	January	710000	Zaaget	14.14.100			70.10.100 70		7.000	Suager				
Covers 0 0 0 0 0 0 0 0 0														
Revenue	Rounds Rounds													-
Colf Shop Revenue		0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Food & Beverage		_	_		_	_				_				
Description	•						-							-
Member Finance Charges 0	_						-							-
Member Finance Charges 0							-							-
Miscellaneous Total Revenue O O O O DIVIVO O O O O DIVIVO	•						-							-
Cost of Goods Sold Cost of Goods Reverage						_	-			-		-		-
Cost of Goods Sold Golf Shop														
Food & Beverage	Total Nevenue	U	U	•	•	•	#DIV/0:		•	U	U	· ·	U	#DIV/0:
Food & Beverage	Cost of Goods Sold													
Food & Beverage	Golf Shop	0	0	0	0	0	#DIV/0!		(1,524)	0	(1,524)	0	(1,524)	#DIV/0!
Payroll Expense Golf Shop 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Food & Beverage	0	0	0	0	0	#DIV/0!		0	0		0		#DIV/0!
Payroll Expense Colf Shop 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Total Cost of Sales	0	0	0	0	0	#DIV/0!		(1,524)	0	(1,524)	0	(1,524)	#DIV/0!
Payroll Expense Colf Shop 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0														
Golf Shop 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Gross Profit	0	0	0	0	0	#DIV/0!		1,524	0	1,524	0	1,524	#DIV/0!
Golf Shop 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0														
Food & Beverage		•	•	•	•	•	#DD / /OI		•	•	•	402	(402)	#DD / /OI
General & Administrative 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	•													-
Commons Comm	_						-							-
Total Payroll A,045 3,958 87 3,407 639 2% 11,923 17,874 (5,951) 15,027 (3,104) -33%							-							-
Operating Expenses Golf Shop 0 0 0 0 0 0 #DIV/O! 0 0 0 0 #DIV/O! Food & Beverage 0														
Golf Shop Golf S	Total Layron	4,043	3,330	07	3,407	033	270		11,525	17,074	(3,331)	15,027	(3,104)	-33/0
Golf Shop Golf S	Operating Expenses													
Membership 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 #DIV/0! Maintenance 387 0 387 0 387 0 387 #DIV/0! 869 120 749 120 749 624% General & Administrative 671 1,851 (1,180) 1,815 (1,145) -64% 2,050 5,253 (3,203) 5,699 (3,649) -61% Grounds 0 10,550 (10,550) 0 0 -100% 291 10,550 (10,259) 53 238 -97% Total Operating Expenses 1,058 12,401 (11,343) 1,815 (757) -91% 3,211 15,923 (12,712) 5,872 (2,661) -80% Income/(Loss) from Operations (5,103) (16,359) 11,256 (5,222) 119 -69% (13,610) (33,797) 20,187 (20,899) 7,289 -60% Income/		0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Maintenance 387 0 387 0 387 0 387 #DIV/0! 869 120 749 120 749 624% General & Administrative 671 1,851 (1,180) 1,815 (1,145) -64% 2,050 5,253 (3,203) 5,699 (3,649) -61% Grounds 0 10,550 (10,550) 0 0 -100% 291 10,550 (10,259) 53 238 -97% Total Operating Expenses 1,058 12,401 (11,343) 1,815 (757) -91% 3,211 15,923 (12,712) 5,872 (2,661) -80% Total Expense 5,103 16,359 (11,256) 5,222 (119) -69% 15,134 33,797 (18,663) 20,899 (238) -55% Income/(Loss) from Operations (5,103) (16,359) 11,256 (5,222) 119 -69% (13,610) (33,797) 20,187 (20,899) 7,289 -60% <	Food & Beverage	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
General & Administrative 671 1,851 (1,180) 1,815 (1,145) -64% 2,050 5,253 (3,203) 5,699 (3,649) -61% Grounds 0 10,550 (10,550) 0 0 -100% 291 10,550 (10,259) 53 238 -97% Total Operating Expenses 1,058 12,401 (11,343) 1,815 (757) -91% 3,211 15,923 (12,712) 5,872 (2,661) -80% Total Expense 5,103 16,359 (11,256) 5,222 (119) -69% 15,134 33,797 (18,663) 20,899 (238) -55% Income/(Loss) from Operations (5,103) (16,359) 11,256 (5,222) 119 -69% (13,610) (33,797) 20,187 (20,899) 7,289 -60% Depreciation Expense 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0!	Membership	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Operating Expenses 1,058 12,401 (11,343) 1,815 (757) -91% 3,211 15,923 (12,712) 5,872 (2,661) -80%	Maintenance	387	0	387	0	387	#DIV/0!		869	120	749	120	749	624%
Total Operating Expenses 1,058 12,401 (11,343) 1,815 (757) -91% 3,211 15,923 (12,712) 5,872 (2,661) -80% Total Expense 5,103 16,359 (11,256) 5,222 (119) -69% 15,134 33,797 (18,663) 20,899 (238) -55% Income/(Loss) from Operations (5,103) (16,359) 11,256 (5,222) 119 -69% (13,610) (33,797) 20,187 (20,899) 7,289 -60% Depreciation Expense 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0!	General & Administrative	671	1,851	(1,180)	1,815	(1,145)	-64%		2,050	5,253	(3,203)	5,699	(3,649)	-61%
Total Expense 5,103 16,359 (11,256) 5,222 (119) -69% 15,134 33,797 (18,663) 20,899 (238) -55% [Income/(Loss) from Operations (5,103) (16,359) 11,256 (5,222) 119 -69% (13,610) (33,797) 20,187 (20,899) 7,289 -60% [Depreciation Expense 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0!	Grounds	0	10,550	(10,550)	0	0	-100%		291	10,550	(10,259)	53	238	-97%
Income/(Loss) from Operations (5,103) (16,359) 11,256 (5,222) 119 -69% (13,610) (33,797) 20,187 (20,899) 7,289 -60% Depreciation Expense 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0!	Total Operating Expenses	1,058	12,401	(11,343)	1,815	(757)	-91%		3,211	15,923	(12,712)	5,872	(2,661)	-80%
Income/(Loss) from Operations (5,103) (16,359) 11,256 (5,222) 119 -69% (13,610) (33,797) 20,187 (20,899) 7,289 -60% Depreciation Expense 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0!														
Depreciation Expense 0 0 0 0 0 #DIV/0! 0 0 0 0 #DIV/0!	Total Expense	5,103	16,359	(11,256)	5,222	(119)	-69%		15,134	33,797	(18,663)	20,899	(238)	-55%
Depreciation Expense 0 0 0 0 0 #DIV/0! 0 0 0 0 #DIV/0!								_						
Depreciation Expense 0 0 0 0 0 #DIV/0! 0 0 0 0 #DIV/0!	Income //Loss) from Operations	(E 102)	(16.250)	11 256	(5.222)	110	60%		(12 610)	(22 707)	20 107	(20 900)	7 200	_C00/
	income/(Loss) from Operations	(5,103)	(10,553)	11,230	(3,222)	119	-03%		(13,010)	(33,/3/)	20,107	(20,033)	7,209	-00%
	Depreciation Expense	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Net After Depreciation (5,103) (16,359) 11,256 (5,222) 119 -69% (13,610) (33,797) 20,187 (20,899) 7,289 -60%	•						-							•
Net After Depreciation (5,103) (16,359) 11,256 (5,222) 119 -69% (13,610) (33,797) 20,187 (20,899) 7,289 -60%														
	Net After Depreciation	(5,103)	(16,359)	11,256	(5,222)	119	-69%		(13,610)	(33,797)	20,187	(20,899)	7,289	-60%

Siasconset														
March, 2021			Мо	nth To Date					Ye	ar To Date				
Departmental Su	ımmary	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance %	Key
	Rounds	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Calf Shan	Covers	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Golf Shop Revenue		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Cost of Goods		0	0	0	0	0	#DIV/0!	(1,524)	0	(1,524)	0	(1,524)	#DIV/0!	
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	192	(192)	#DIV/0!	
Operating Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
	Net Profit / (Loss)	0	0	0	0	0	#DIV/0!	1,524	0	1,524	(192)	1,716	#DIV/0!	6
Food & Beverage														
Revenue		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Cost of Goods		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Operating Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
	Net Profit / (Loss)	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	7
Membership														
Dues		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Initiation Fees		0	0	o	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Member Finance Cha	rges	0	0	•	0	0	#DIV/0!	0	0	•	0	0	#DIV/0!	
Payroll Expense	0	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Operating Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
	Net Profit / (Loss)	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Grounds														
Payroll Expense		4,045	3,958	87	3,407	639	2%	11,923	17,874	(5,951)	14,835	(2,911)	-33%	
Operating Expense	Net Duefit (()	0 (4.045)	10,550	(10,550)	(2.407)	(520)	-100%	291	10,550	(10,259)	53	238	-97%	_
	Net Profit / (Loss)	(4,045)	(14,508)	10,463	(3,407)	(639)	-72%	(12,214)	(28,424)	16,210	(14,888)	2,673	-57%	8
General & Administra	ative													
Revenue		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Operating Expense		671	1,851	(1,180)	1,815	(1,145)	-64%	2,050	5,253	(3,203)	5,699	(3,649)	-61%	
	Net Profit / (Loss)	(671)	(1,851)	1,180	(1,815)	1,145	-64%	(2,050)	(5,253)	3,203	(5,699)	3,649	-61%	
Maintenance														
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Operating Expense		387	0	387	0	387	#DIV/0!	869	120	749	120	749	624%	9
	Net Profit / (Loss)	(387)	0	(387)	0	(387)	#DIV/0!	(869)	(120)	(749)	(120)	(749)	624%	
Income/(L	oss) from Operations	(5,103)	(16,359)	11,256	(5,222)	119	-69%	(13,610)	(33,797)	20,187	(20,899)	7,289	-60%	10
income/(Ec	oss, nom operations	(5,105)	(10,333)	11,230	(3,222)	113	-03/0	(13,010)	(33,737)	20,107	(20,033)	7,203	-0070	10
Depreciation Expense	•	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Nia	et After Depreciation	(5,103)	(16,359)	11,256	(5,222)	119	-69%	(13,610)	(33,797)	20,187	(20,899)	7,289	-60%	
INE	r virei nehieriarioli	(5,103)	(10,333)	11,230	(3,222)	113	-03/6	(13,010)	(33,737)	20,107	(20,033)	1,203	-00%	

Siasconset													
March, 2021		Mo	nth To Date						Ye	ar To Date			
Golf Shop	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
30.1 3.1.3 p		zuaget	14.14.100			70.101.00 /0			244801	14.14.100		741141100	70
Revenue													
Play Cards	0	0	0	0	0	#DIV/0!	1	0	0	0	0	0	#DIV/0!
Annual Pass	0	0	0	0	0	#DIV/0!	2	0	0	0	0	0	#DIV/0!
Resident Discount Cards	0	0	0	0	0	#DIV/0!	3	0	0	0	0	0	#DIV/0!
Handicap (Non-Members) Greens Fees	0	0 0	0 0	0 0	0 0	#DIV/0! #DIV/0!	4 5	0 0	0 0	0	0	0 0	#DIV/0! #DIV/0!
Cart Fees	0	0	0	0	0	#DIV/0!	6	0	0	0	0	0	#DIV/0! #DIV/0!
Golf Club Repair	0	0	0	0	0	#DIV/0!	7	0	0	0	0	0	#DIV/0!
Range Ball Sales	0	0	0	0	0	#DIV/0!	8	0	0	0	0	0	#DIV/0!
Club Rental Sets	0	0	0	0	0	#DIV/0!	9	0	0	0	0	0	#DIV/0!
Walking Trolley Rental	0	0	0	0	0	#DIV/0!	10	0	0	0	0	0	#DIV/0!
Club/Cart Storage	0	0	0	0	0	#DIV/0!	11	0	0	0	0	0	#DIV/0!
Lessons	0	Ö	Ö	0	0	#DIV/0!	12	0	0	0	0	0	#DIV/0!
Golf Clinics	0	0	0	0	0	#DIV/0!	13	0	0	0	0	0	#DIV/0!
Tournaments	0	0	0	0	0	#DIV/0!	14	0	0	0	0	0	#DIV/0!
Merchandise	0	0	0	0	0	#DIV/0!	15	0	0	0	0	0	#DIV/0!
Over/Under	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Revenue	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
						,							,
Cost of Goods Sold													
Golf Shop	0	0	0	0	0	#DIV/0!	16	(1,524)	0	(1,524)	0	(1,524)	#DIV/0!
Member 10% Shop Discounts	0	0	0	0	0	#DIV/0!	17	0	0	0	0	0	#DIV/0!
Total Cost of Sales	0	0	0	0	0	#DIV/0!		(1,524)	0	(1,524)	0	(1,524)	#DIV/0!
Gross Profit	0	0	0	0	0	#DIV/0!		1,524	0	1,524	0	1,524	#DIV/0!
Payroll Expense													
Golf Shop Manager	0	0	0	0	0	#DIV/0!	18	0	0	0	192	(192)	#DIV/0!
Shop Clerks Gross	0	0	0	0	0	#DIV/0!	19	0	0	0	0	0	#DIV/0!
Total Payroll	0	0	0	0	0	#DIV/0!		0	0	0	192	(192)	#DIV/0!
A													
Operating Expenses	•		•	•	•	"DD (/01	20			•	•	•	#P# //QI
Dues and Subscriptions	0	0 0	0 0	0	0 0	#DIV/0! #DIV/0!	20 21	0 0	0 0	0 0	0	0	#DIV/0! #DIV/0!
Club Car/Golf Car Lease	0 0	0	U	0 0	0	•	21	0	0	0	0	0	#DIV/0! #DIV/0!
Tees, Markers, Etc. Score Cards	0	0	0	0	0	#DIV/0!	23	0	0	0	0	0	-
Uniforms / Clothing Allowance	0	0	0	0	0	#DIV/0! #DIV/0!	23 24	0	0	0	0	0	#DIV/0! #DIV/0!
Shipping (ups/fedex)	0	0	0	0	0	#DIV/0!	25	0	0	0	0	0	#DIV/0! #DIV/0!
Office/Shop Supplies	0	0	0	0	0	#DIV/0!	25 26	0	0	0	0	0	#DIV/0!
Golf Course Water Supplies	0	0	0	0	0	#DIV/0!	27	0	0	0	0	0	#DIV/0!
Damaged Goods/Outdated Merchandise	0	0	0	0	0	#DIV/0!	28	0	0	0	0	0	#DIV/0!
Rental Clubs	0	0	0	0	0	#DIV/0!	29	0	0	0	0	0	#DIV/0!
Supplies	0	0	0	0	0	#DIV/0!	30	0	0	0	0	0	#DIV/0!
Total Operating Expenses	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
													, •
Income/(Loss) from Operations	0	0	0	0	0	#DIV/0!		1,524	0	1,524	(192)	1,716	#DIV/0!
, , ,						,		,		,-	,	,	,

Siasconset													
March, 2021		Мо	nth To Date						Ye	ar To Date			
Food & Beverage	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
									8				
Revenue													
Food Sales	0	0	0	0	0	#DIV/0!	31	0	0	0	0	0	#DIV/0!
Bar Sales	0	0	0	0	0	#DIV/0!	32	0	0	0	0	0	#DIV/0!
Clubhouse Usage Fees (Rental)	0	0	0	0	0	#DIV/0!	33	0	0	0	0	0	#DIV/0!
Over/Under	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Revenue	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
0 . (0 . 0 .													
Cost of Goods Sold	•	•	•	•	•	#DD//01	24	_	•	•	•	•	#DD//01
Food Beer	0	0	0 0	0	0 0	#DIV/0! #DIV/0!	34 35	0	0 0	0 0	0 0	0 0	#DIV/0! #DIV/0!
Wine	0	0	0	0	0	#DIV/0!	36	0	0	0	0	0	#DIV/0!
Bar Paper/Supply Cost	0	0	0	0	0	#DIV/0!	37	0	0	0	0	0	#DIV/0!
Non- Alcoholic Beverage	0	0	0	o	0	#DIV/0!	38	0	0	0	0	0	#DIV/0!
Bar Snacks	0	0	0	0	0	#DIV/0!	39	0	0	0	0	0	#DIV/0!
Liquor	0	0	0	0	0	#DIV/0!	40	0	0	0	0	0	#DIV/0!
Member Food 10% Discount	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Cost of Sales	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Gross Profit	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Payroll Expense	_	_	_	_	_				_	_	_	_	
Food & Beverage Manager	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Restaurant Manager	0	0 0	0	0 0	0	#DIV/0!		0	0 0	0	0 0	0	#DIV/0! #DIV/0!
Chef Gross Payroll Bar/Wait Staff	0	0	0	0	0	#DIV/0! #DIV/0!	41	0	0	0 0	0	0	#DIV/0! #DIV/0!
Cook Gross	0	0	0	0	0	#DIV/0!	41	0	0	0	0	0	#DIV/0!
Kitchen Staff/Dishwashers Gross	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Clubhouse Cleaning Labor	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Payroll	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
•													,
Operating Expenses													
Dues and Subscriptions	0	0	0	0	0	#DIV/0!	42	0	0	0	0	0	#DIV/0!
Uniforms / Clothing Allowance	0	0	0	0	0	#DIV/0!	43	0	0	0	0	0	#DIV/0!
Clubhouse Floor Supplies	0	0	0	0	0	#DIV/0!	44	0	0	0	0	0	#DIV/0!
Clubhouse Cleaning & Supplies	0	0	0	0	0	#DIV/0!	45	0	0	0	0	0	#DIV/0!
Total Operating Expenses	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
	•	•				"B" ('2'							"DU/15"
Income/(Loss) from Operations	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!

Siasconset March, 202

March, 2021	Month To Date										
Membership	Actual	Budget	Variance	Prior Year	Variance	Variance %					
Revenue											
Initiation Fees	0	0	0	0	0	#DIV/0!					
Member Dues	0	0	0	0	0	#DIV/0!					
Member Finance Charges	0	0	0	0	0	#DIV/0!					
Total Revenue	0	0	0	0	0	#DIV/0!					
Operating Expenses											
Capital Fund from Init. Fees	0	0	0	0	0	#DIV/0!					
Member Relations	0	0	0	0	0	#DIV/0!					
Total Operating Expenses	0	0	0	0	0	#DIV/0!					
Income/(Loss) from Operations	0	0	0	0	0	#DIV/0!					

	Ye	arTo Date			
Actual	Budget	Variance	Prior Year	Variance	Variance %
0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!

Siasconset													
March, 2021		Мо	nth To Date						Ye	ar To Date			
Grounds	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Payroll Expense													
Golf Course Superintendent Gross	2,555	2,500	55	2,129	426	2%	46	7,473	7,500	(27)	7,143	330	0%
Assistant Superintendent	1,490	1,458	32	1,277	213	2%	47	4,451	4,374	77	4,286	165	2%
Asst. Superintendent #2	0	0	0	0	0	#DIV/0!	48	0	6,000	(6,000)	3,143	(3,143)	-100%
Mechanic Gross	0	0	0	0	0	#DIV/0!	49	0	0	0	0	0	#DIV/0!
Hourly Labor Gross	0	0	0	0	0	#DIV/0!	50	0	0	0	0	0	#DIV/0!
Seasonal Labor	0	0	0	0	0	#DIV/0!	51	0	0	0	263	(263)	#DIV/0!
Total Payroll	4,045	3,958	87	3,407	639	2%		11,923	17,874	(5,951)	14,835	(2,911)	-33%
Operating Expenses													
Water	0	0	0	0	0	#DIV/0!	52	0	0	0	0	0	#DIV/0!
Golf Course Supplies	0	1,000	(1,000)	0	0	-100%	53	0	1,000	(1,000)	0	0	-100%
Fertilizer	0	0	0	0	0	#DIV/0!	54	0	0	0	0	0	#DIV/0!
Chemicals/Weed Control	0	0	0	0	0	#DIV/0!	55	0	0	0	0	0	#DIV/0!
Surfactants	0	9,500	(9,500)	0	0	-100%	56	0	9,500	(9,500)	0	0	-100%
Tools	0	0	0	0	0	#DIV/0!	57	0	0	0	0	0	#DIV/0!
Shop Supplies	0	0	0	0	0	#DIV/0!	58	0	0	0	0	0	#DIV/0!
Electric - Pump House & Irigation	0	0	0	0	0	#DIV/0!	59	0	0	0	0	0	#DIV/0!
Electric - Maintenance Building	0	50	(50)	0	0	-100%	60	(110)	50	(160)	53	(163)	-319%
Raw Materials & Topdressing	0	0	0	0	0	#DIV/0!	61	0	0	0	0	0	#DIV/0!
Seed	0	0	0	0	0	#DIV/0!	62	0	0	0	0	0	#DIV/0!
Gas, Oil & Diesel	0	0	0	0	0	#DIV/0!	63	0	0	0	0	0	#DIV/0!
Debris Disposal Removal	0	0	0	0	0	#DIV/0!	64	0	0	0	0	0	#DIV/0!
Golf Course Repairs & Main	0	0	0	0	0	#DIV/0!	65	0	0	0	0	0	#DIV/0!
Equipment - Repairs & Main	0	0	0	0	0	#DIV/0!	66	401	0	401	0	401	#DIV/0!
Irrigation - Repair & Main	0	0	0	0	0	#DIV/0!	67	0	0	0	0	0	#DIV/0!
Roads / Fences - Repair & Main	0	0	0	0	0	#DIV/0!	68	0	0	0	0	0	#DIV/0!
Contract Services	0	0	0	0	0	#DIV/0!	69	0	0	0	0	0	#DIV/0!
Small Equipment Rental	0	0	0	0	0	#DIV/0!	70	0	0	0	0	0	#DIV/0!
Consultants	0	0	0	0	0	#DIV/0!	71	0	0	0	0	0	#DIV/0!
Uniforms	0	0	0	0	0	#DIV/0!	72	0	0	0	0	0	#DIV/0!
Freight	0	0	0	0	0	#DIV/0!	73	0	0	0	0	0	#DIV/0!
Clubhouse Grounds	0	0	0	0	0	#DIV/0!	74	0	0	0	0	0	#DIV/0!
Total Operating Expenses	0	10,550	(10,550)	0	0	-100%		291	10,550	(10,259)	53	238	-97%
	,												
Income/(Loss) from Operations	(4,045)	(14,508)	10,463	(3,407)	(639)	-72%		(12,214)	(28,424)	16,210	(14,888)	2,673	-57%

Siasconset													
March, 2021		Mo	nth To Date						Ye	ar To Date			
Maintenance	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Operating Expenses													
Clubhouse Repair & Maintenance	0	0	0	0	0	#DIV/0!	75	0	0	0	0	0	#DIV/0!
Golf Course Building Repair & Maint	0	0	0	0	0	#DIV/0!	76	0	0	0	0	0	#DIV/0!
Golf Course Building HVAC R&M	0	0	0	0	0	#DIV/0!	77	0	0	0	0	0	#DIV/0!
Clubhouse HVAC R&M	0	0	0	0	0	#DIV/0!	78	0	0	0	0	0	#DIV/0!
Clubhouse Electrical R&M	0	0	0	0	0	#DIV/0!	79	0	0	0	0	0	#DIV/0!
Golf Course Building Electrical R&M	0	0	0	0	0	#DIV/0!	80	0	0	0	0	0	#DIV/0!
Clubhouse Plumbing R&M	0	0	0	0	0	#DIV/0!	81	0	0	0	0	0	#DIV/0!
Oakson Septic System	0	0	0	0	0	#DIV/0!	82	0	0	0	0	0	#DIV/0!
Golf Course Building Plumbing R&M	0	0	0	0	0	#DIV/0!	83	0	0	0	0	0	#DIV/0!
Alarm System/Activity	387	0	387	0	387	#DIV/0!	84	869	120	749	120	749	624%
Refrigeration	0	0	0	0	0	#DIV/0!	85	0	0	0	0	0	#DIV/0!
Miscellaneous	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Operating Expenses	387	0	387	0	387	#DIV/0!		869	120	749	120	749	624%
Income/(Loss) from Operations	(387)	0	(387)	0	(387)	#DIV/0!		(869)	(120)	0	(120)	(749)	624%

Siasconset													
March, 2021		Mo	nth To Date						Ye	ar To Date			
General & Administrative	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
P													
Revenue Other Income	0	0	0	0	0	#DIV/0!	86	0	0	0	0	0	#DIV/0!
Interest Income	0	0	0	o	0	#DIV/0!	87	0	0	0	0	0	#DIV/0!
Winter Memberships	0	0	0	0	0	#DIV/0!	88	0	0	0	0	0	#DIV/0!
House Rental Income	0	0	0	0	0	#DIV/0!	89	0	0	0	0	0	#DIV/0!
	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Revenue	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Payroll Expense			_		_			_		_			#DIV/0!
Management Payment	0	0	0	0	0	#DIV/0!	90	0	0	0	0	0	#DIV/0!
Total Payroll	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Operating Expenses													
Office Supplies	0	0	0	0	0	#DIV/0!	91	0	0	0	0	0	#DIV/0!
Bank & Finance Charges	0	0	0	0	0	#DIV/0!	92	0	0	0	0	0	#DIV/0!
Credit Card Merchant Services	35	24	11	24	11	47%	93	80	72	8	172	(93)	11%
Dues and Subscriptions	0	0	0	0	0	#DIV/0!	94	0	0	0	0	0	#DIV/0!
Travel and Education	0	0	0	0	0	#DIV/0!	95	0	0	0	0	0	#DIV/0!
POS Support/Computer Support	0	0	0	0	0	#DIV/0!	96	0	0	0	0	0	#DIV/0!
Legal Fees	0	0	0	0	0	#DIV/0!	97	0	0	0	0	0	#DIV/0!
Professional Accounting	0	0	0	0	0	#DIV/0!	98	0	0	0	0	0	#DIV/0!
Cell Phones	0	0	0	0	0	#DIV/0!	99	0	0	0	0	0	#DIV/0!
Payroll Service	331	225	106	224	107	47%	100	923	375	548	365	558	146%
Trash Removal License & Fees	60 55	0	60 55	0 55	60 0	#DIV/0!	101	60 55	0	60 55	399 55	(339)	#DIV/0!
Electricity	0	1,379	55 (1,379)	1,281	(1,281)	#DIV/0! -100%	102 103	35	4,137	(4,102)	4,009	0 (3,974)	#DIV/0! -99%
Telephone	0	1,379	(1,379)	0	(1,201)	#DIV/0!	103	0	4,137	(4,102)	4,009	(3,374)	-99% #DIV/0!
Water	0	35	(35)	35	(35)	-100%	105	(27)	105	(132)	105	(132)	-126%
Cable TV & Internet	190	188	2	196	(6)	1%	106	924	564	360	593	331	64%
Web Site	0	0	0	0	0	#DIV/0!	107	0	0	0	0	0	#DIV/0!
EPLI Insurance	0	0	0	0	0	#DIV/0!	108	0	0	0	0	0	#DIV/0!
Insurance - Property/Liability	0	0	0	0	0	#DIV/0!	109	0	0	0	0	0	#DIV/0!
Insurance - Workers Comp	0	0	0	0	0	#DIV/0!	110	0	0	0	0	0	#DIV/0!
Retirement Plan	0	0	0	0	0	#DIV/0!	111	0	0	0	0	0	#DIV/0!
Payroll Taxes - Mgmnt. & Empl. Exp.	0	0	0	0	0	#DIV/0!	112	0	0	0	0	0	#DIV/0!
Clubhouse cleaning labor	0	0	0	0	0	#DIV/0!	113	0	0	0	0	0	#DIV/0!
Interest Expense	0	0	0	0	0	#DIV/0!	114	0	0	0	0	0	#DIV/0!
Suspense	0	0	0	0	0	#DIV/0!	115	0	0	0	0	0	#DIV/0!
Total Operating Expenses	671	1,851	(1,180)	1,815	(1,145)	-64%		2,050	5,253	(3,203)	5,699	(3,649)	-61%
Income/(Loss) from Operations	(671)	(1,851)	1,180	(1,815)	1,145	-64%		(2,050)	(5,253)	3,203	(5,699)	3,649	-61%
Depreciation Expense	0	0	0	0	0	#DIV/0!		-	-	0	-	0	#DIV/0!
Income/(Loss) After Depreciation	(671)	(1,851)	1,180	(1,815)	1,145	-64%		(2,050)	(5,253)	3,203	(5,699)	3,649	-61%

Siasconset Golf

Check Register Report

From 3/1/2021 To 3/31/2021

Account: N/A - Vendors: <All>



*Voided

Check #	Vendor #	Vendor Name	Batch Date	Printed Date	Amt To Pay
0	07455	Wannacomet Water Company	2/28/2021	3/4/2021	\$35.00
0	Comcast	Comcast	3/15/2021	3/15/2021	\$189.50
51013	Townof Nantucket	Town of Nantucket	3/15/2021	3/15/2021	\$150.00
51014	B&L Fire Equipment	B&L Fire Equipment	3/19/2021	3/19/2021	\$55.00
51015	Reis	P & M Reis Trucking	3/26/2021	3/26/2021	\$60.00
51016	Wayne Alarm Systems	Wayne Alarm Systems	3/31/2021	3/31/2021	\$237.30
				Subtotal:	\$726.80
				Voided Checks:	\$0.00
				Total:	\$726.80

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Miacomet **Balance Sheet March 2021**

Assets

Assets	Current YTD	Prior YTD
NGM - MIA Operating Account	\$549,538.75	\$571,296.11
Golf Shop Cash	\$600.00	\$600.00
Restaurant Cash	\$1,800.00	\$1,800.00
Change Bank	\$1,000.00	\$1,000.00
Petty Cash	\$300.00	\$300.00
Credit Cards Pro Shop	\$6,243.14	\$3,194.85
Credit Cards F&B	\$2,527.39	\$674.80
ACH Payment Admin	\$0.00	\$2,485.60
Total Cash	\$562,009.28	\$581,351.36
Accounts Receivable	\$187,569.33	\$140,316.05
Accounts Receivable-Siasconset Golf	\$30,699.92	\$49,326.67
Total Accounts Receivable	\$218,269.25	\$189,642.72
Inventory Golf Shop	\$61,291.79	\$59,397.91
Rental Club Inventory	\$300.00	\$900.00
Inventory Food	\$7,912.98	\$5,659.73
Inventory Bar	\$13,738.00	\$16,144.05
Inventory Wine	\$10,662.34	\$14,826.87
Inventory Pesicides	\$62,340.47	\$41,607.31
Total Inventory	\$156,245.58	\$138,535.87
Prepaid Expenses- Administration	\$28,693.26	\$69,067.41
Total Prepaid Expenses	\$28,693.26	\$69,067.41
Loan / Trailer	\$0.00	\$0.00
NGM Inc Exchange Account	\$0.00	\$0.00
Employee Advances	\$1,000.00	\$0.00
Management Contract Escrow	\$17,795.42	\$17,705.07
Total Other Assets	\$18,795.42	\$17,705.07
Total Current Assets	\$984,012.79	\$996,302.43
Logo	\$4,082.00	\$0.00
Clubhouse	\$11,297,213.59	\$10,150,258.88
Golf Shop Renovations	\$0.00	\$0.00
ClubhouseDeck Awning	\$0.00	\$0.00
Clubhouse Grounds	\$20,500.00	\$3,000.00
Ric-shaw Push/Pull Carts	\$1,666.07	\$1,666.07
Golf Course Equipment	\$857,175.56	\$836,592.46
Accum Depr/Amort	(\$9,849,001.96)	(\$8,969,865.09)
10 Year assets for expansion	\$349,835.00	\$349,835.00
20 Year assets for expansion	\$3,740.00	\$3,740.00
7 Year assets for expansion	\$971.00	\$971.00
Club House Renovations	\$0.00	\$4,705.00
Clubhouse Furn & Fix	\$30,241.04	\$5,255.25
Computer System	\$154,807.40	\$155,973.40
Golf Course Expansion (GC Exp-3 Yr)	\$803,986.00	\$803,986.00
Furniture & Fixtures	\$1,169,698.34	\$1,174,498.34
Golf Cart Storage	\$27,677.56	\$27,677.56
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Miacomet Balance Sheet March 2021

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Golf Course Renov 2	\$3,548,414.31	\$3,548,414.31
House Renovations	\$11,009.00	\$11,009.00
Land Improvements	\$2,924,115.00	\$2,924,115.00
Leasehold Improvements	\$4,396,211.91	\$4,101,432.76
Surveillance System	\$17,682.52	\$7,442.52
Vehicle & Dump Trailer	\$13,123.76	\$13,123.76
Unspecified- (Equipment)	\$154,541.00	\$165,827.96
Kitchen Equipment	\$29,299.55	\$26,375.73
Phone System	\$4,803.36	\$4,803.36
Dormitory	\$2,300,995.78	\$1,379,743.39
Total Fixed Assets	\$18,272,787.79	\$16,730,581.66
Total Fixed Assets	\$18,272,787.79	\$16,730,581.66
Total Assets	\$19,256,800.58	\$17,726,884.09

Miacomet Balance Sheet March 2021

Liabilities and Equity

Accounts Payable (\$17,327.52) (\$14,927.38) Total Accounts Payable (\$17,327.52) (\$14,927.38) Total Accounts Payable (\$17,327.52) (\$14,927.38) Lease payable TCF 008-0717174-300 \$0.00 \$36,944.19 MA Sales Tax Payables Golf \$748.19 \$804.53 MA Meals Tax Payable \$5,429.79 \$12,963.32 Lease payable TCF - 008-0717174-301 \$80,831.25 \$128,816.14 Clubhouse Payment (\$57,794.25) (\$335,294.60) Total Accounts Payable \$29,264.98 \$141,003.77 Accrued Payroll & Related Expenses \$54,160.23 \$28,133.09 Employee Bonus Fund \$200.00 \$48.63 Total Payroll \$54,360.23 \$28,186.72 Gift Certificate Issued \$48,847.86 \$41,625.74 Total Gift Certificate Issued \$448,847.86 \$41,625.74 Total Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar (\$244.94) \$3.61 Total Certuity \$80.00 \$0.00 Total Accured Payables \$0.00 \$0	1 7	Current YTD	Prior YTD
Total Accounts Payable (\$17,827.52) (\$14,927.38) Lease payable TCF 008-0717174-300 \$0.00 \$36,944.19 MA Sales Tax Payables Golf \$748.19 \$804.58 MA Meals Tax Payable \$5,429.79 \$12,968.32 Lease payable TCF - 008-0717174-301 \$80,881.25 \$128,816.14 Clubhouse Payment (\$57,794.25) (\$38,529.46) Total Accounts Payable \$29,264.98 \$141,003.77 Accrued Payroll & Related Expenses \$54,160.23 \$28,138.09 Employee Bonus Fund \$200.00 \$48.63 Total Payroll \$54,360.23 \$28,186.72 Gift Certificate Issued \$48,847.86 \$41,625.74 Total Gift Certificate \$48,847.86 \$41,625.74 Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar (\$244.94) \$3.61 Total Gratuity (\$244.94) \$3.61 Total Gratuity (\$244.94) \$3.61 Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,090,137.37 \$18,668,583.51	Accounts Payable	(\$17,827.52)	(\$14,927.38)
Lease payable TCF 008-0717174-300 \$0.00 \$36,944.19 MA Sales Tax Payables Golf \$748.19 \$804.58 MA Meals Tax Payable \$5,429.79 \$12,968.32 Lease payable TCF - 008-0717174-301 \$80,881.25 \$128,816.14 Clubhouse Payment (\$57,794.25) (\$33,529.46) Total Accounts Payable \$29,264.98 \$141,003,77 Accrued Payroll & Related Expenses \$54,160.23 \$22,138.09 Employee Bonus Fund \$200.00 \$48.63 Total Payroll \$54,360.23 \$28,138.07 Gift Certificate Issued \$48,847.36 \$41,625.74 Total Gift Certificate \$48,847.36 \$41,625.74 Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar \$244.94 \$3.61 Total Gratuity \$244.94 \$3.61 Total Gratuity \$244.94 \$3.61 Accrued Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,090,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00	Total Accounts Payable	(\$17,827.52)	(\$14,927.38)
MA Sales Tax Payables Golf \$748.19 \$804.58 MA Meals Tax Payable \$5,429.79 \$12,968.32 Lease payable TCF - 008-0717174-301 \$80,881.25 \$128,816.14 Clubhouse Payment (\$57,794.25) (\$38,529.46) Total Accounts Payable \$29,264.98 \$141,003.77 Accrued Payroll & Related Expenses \$54,160.23 \$28,138.09 Employee Bonus Fund \$200.00 \$48.63 Total Payroll \$54,360.23 \$28,186.72 Gift Certificate Issued \$48,847.86 \$41,625.74 Total Gift Certificate \$48,847.86 \$41,625.74 Deferred Revenue \$31,670.00 (\$10,998.60) Total Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar \$244.94 \$3.61 Total Gratuity \$244.94 \$3.61 Accrued Payables \$0.00 \$0.00 Gratuity Liability Bar \$244.94 \$3.61 Total Gratuity \$244.94 \$3.61 Accrued Payables \$0.00 \$0.00 Land Bank Advance on Operations<	Total Accounts Payable	(\$17,827.52)	(\$14,927.38)
MA Meals Tax Payable \$5,429.79 \$12,968.32 Lease payable TCF - 008-0717174-301 \$80,881.25 \$128,816.14 Clubhouse Payment (\$57,794.25) (\$38,529.46) Total Accounts Payable \$29,264.98 \$141,003.77 Accrued Payroll & Related Expenses \$54,160.23 \$28,138.09 Employee Bonus Fund \$200.00 \$48.63 Total Payroll \$54,360.23 \$28,186.72 Gift Certificate Issued \$48,847.86 \$41,625.74 Total Gift Certificate \$48,847.86 \$41,625.74 Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar \$244.94 \$3.61 Total Gratuity \$244.94 \$3.61 Accrued Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Total Other Funds \$20,090,137.37 \$18,668,583.51 NLB – ST Advances \$0.00 \$0.00 Total Other Funds <th< td=""><td>Lease payable TCF 008-0717174-300</td><td>\$0.00</td><td>\$36,944.19</td></th<>	Lease payable TCF 008-0717174-300	\$0.00	\$36,944.19
Lease payable TCF - 008-0717174-301 \$80,881.25 \$128,816.14 Clubhouse Payment (\$57,794.25) (\$38,529.46) Total Accounts Payable \$29,264.98 \$141,003.77 Accrued Payroll & Related Expenses \$54,160.23 \$28,138.09 Employee Bonus Fund \$200.00 \$48.63 Total Payroll \$54,360.23 \$28,186.72 Gift Certificate Issued \$448,447.86 \$41,625.74 Total Gift Certificate \$48,847.86 \$41,625.74 Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar (\$244.94) \$3.61 Total Gratuity (\$244.94) \$3.61 Accrued Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,990,137.37 \$18,668,583.51 NLB - ST Advances \$0.00 \$0.00 Total Other Funds \$20,090,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.	MA Sales Tax Payables Golf	\$748.19	\$804.58
Clubhouse Payment (\$57,794.25) (\$38,529.46) Total Accounts Payable \$29,264.98 \$141,003.77 Accrued Payroll & Related Expenses \$54,160.23 \$28,138.09 Employee Bonus Fund \$200.00 \$48.63 Total Payroll \$54,360.23 \$28,186.72 Gift Certificate Issued \$448,847.86 \$41,625.74 Total Gift Certificate \$448,847.86 \$41,625.74 Deferred Revenue \$31,670.00 (\$10,998.60) Total Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar (\$244.94) \$3.61 Total Caratuity (\$244.94) \$3.61 Accrued Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,990,137.37 \$18,668,583.51 NLB – ST Advances \$0.00 \$0.00 Total Other Funds \$20,990,137.37 \$18,668,583.51 Note Payable - Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Note Payable \$24,583,768.50 \$23,198,137.75 <td>MA Meals Tax Payable</td> <td>\$5,429.79</td> <td>\$12,968.32</td>	MA Meals Tax Payable	\$5,429.79	\$12,968.32
Total Accounts Payable \$29,264.98 \$141,003.77 Accrued Payroll & Related Expenses \$54,160.23 \$28,138.09 Employee Bonus Fund \$200.00 \$48.63 Total Payroll \$54,360.23 \$28,186.72 Gift Certificate Issued \$48,847.86 \$41,625.74 Total Gift Certificate \$48,847.86 \$41,625.74 Deferred Revenue \$31,670.00 (\$10,998.60) Total Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar (\$244.94) \$3.61 Total Gratuity \$824.494) \$3.61 Accrued Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,990,137.37 \$18,668,583.51 NLB - ST Advances \$0.00 \$0.00 Total Other Funds \$20,990,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Other Payable \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,583,768.50 \$23,198,137.75 <td>Lease payable TCF - 008-0717174-301</td> <td>\$80,881.25</td> <td>\$128,816.14</td>	Lease payable TCF - 008-0717174-301	\$80,881.25	\$128,816.14
Accrued Payroll & Related Expenses \$54,160.23 \$28,138.09 Employee Bonus Fund \$200.00 \$48.63 Total Payroll \$54,360.23 \$28,186.72 Gift Certificate Issued \$48,847.86 \$41,625.74 Total Gift Certificate \$48,847.86 \$41,625.74 Deferred Revenue \$31,670.00 (\$10,998.60) Total Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar (\$244.94) \$3.61 Total Gratuity (\$244.94) \$3.61 Accrued Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,990,137.37 \$18,668,583.51 NLB - ST Advances \$0.00 \$0.00 Total Other Funds \$20,990,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Other Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,198,137.75	Clubhouse Payment	(\$57,794.25)	(\$38,529.46)
Employee Bonus Fund \$200.00 \$48.63 Total Payroll \$54,360.23 \$28,186.72 Gift Certificate Issued \$48,847.86 \$41,625.74 Total Gift Certificate \$48,847.86 \$41,625.74 Deferred Revenue \$31,670.00 (\$10,998.60) Total Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar (\$244.94) \$3.61 Total Gratuity \$244.94) \$3.61 Accrued Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,909,137.37 \$18,668,583.51 NLB - ST Advances \$0.00 \$0.00 Total Other Funds \$20,909,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Note Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) <td>Total Accounts Payable</td> <td>\$29,264.98</td> <td>\$141,003.77</td>	Total Accounts Payable	\$29,264.98	\$141,003.77
Total Payroll \$54,360.23 \$28,186.72 Gift Certificate Issued \$48,847.86 \$41,625.74 Total Gift Certificate \$48,847.86 \$41,625.74 Deferred Revenue \$31,670.00 (\$10,998.60) Total Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar (\$244.94) \$3.61 Total Gratuity (\$244.94) \$3.61 Accrued Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,090,137.37 \$18,668,583.51 NLB - ST Advances \$0.00 \$0.00 Total Other Funds \$20,090,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Ourrent Liabilities \$24,583,768.50 \$23,198,137.75 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62	Accrued Payroll & Related Expenses	\$54,160.23	\$28,138.09
Gift Certificate Issued \$48,847.86 \$41,625.74 Total Gift Certificate \$48,847.86 \$41,625.74 Deferred Revenue \$31,670.00 (\$10,998.60) Total Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar (\$244.94) \$3.61 Total Gratuity (\$244.94) \$3.61 Accrued Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,090,137.37 \$18,668,583.51 NLB - ST Advances \$0.00 \$0.00 Total Other Funds \$20,090,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Note Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858	Employee Bonus Fund	\$200.00	\$48.63
Total Gift Certificate \$48,847.86 \$41,625.74 Deferred Revenue \$31,670.00 (\$10,998.60) Total Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar (\$244.94) \$3.61 Total Gratuity (\$244.94) \$3.61 Accrued Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,090,137.37 \$18,668,583.51 NLB - ST Advances \$0.00 \$0.00 Total Other Funds \$20,090,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Note Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22	Total Payroll	\$54,360.23	\$28,186.72
Deferred Revenue \$31,670.00 (\$10,998.60) Total Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar (\$244.94) \$3.61 Total Gratuity (\$244.94) \$3.61 Accrued Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,090,137.37 \$18,668,583.51 NLB - ST Advances \$0.00 \$0.00 Total Other Funds \$20,090,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Note Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,583,768.50 \$23,198,137.75 Total Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,350,140.40) <t< td=""><td>Gift Certificate Issued</td><td>\$48,847.86</td><td>\$41,625.74</td></t<>	Gift Certificate Issued	\$48,847.86	\$41,625.74
Total Deferred Revenue \$31,670.00 (\$10,998.60) Gratuity Liability Bar (\$244.94) \$3.61 Total Gratuity (\$244.94) \$3.61 Accrued Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,090,137.37 \$18,668,583.51 NLB - ST Advances \$0.00 \$0.00 Total Other Funds \$20,090,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Note Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) Total Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	Total Gift Certificate	\$48,847.86	\$41,625.74
Gratuity Liability Bar (\$244.94) \$3.61 Total Gratuity (\$244.94) \$3.61 Accrued Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,090,137.37 \$18,668,583.51 NLB - ST Advances \$0.00 \$0.00 Total Other Funds \$20,090,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Note Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) Total Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	Deferred Revenue	\$31,670.00	(\$10,998.60)
Total Gratuity (\$244.94) \$3.61 Accrued Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,090,137.37 \$18,668,583.51 NLB - ST Advances \$0.00 \$0.00 Total Other Funds \$20,090,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Note Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) Total Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	Total Deferred Revenue	\$31,670.00	(\$10,998.60)
Accrued Payables \$0.00 \$0.00 Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,090,137.37 \$18,668,583.51 NLB - ST Advances \$0.00 \$0.00 Total Other Funds \$20,090,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Note Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	Gratuity Liability Bar	(\$244.94)	\$3.61
Total Accured Payables \$0.00 \$0.00 Land Bank Advance on Operations \$20,090,137.37 \$18,668,583.51 NLB – ST Advances \$0.00 \$0.00 Total Other Funds \$20,090,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Note Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,456,326.28)	Total Gratuity	(\$244.94)	\$3.61
Land Bank Advance on Operations \$20,090,137.37 \$18,668,583.51 NLB - ST Advances \$0.00 \$0.00 Total Other Funds \$20,090,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Note Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) Total Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	Accrued Payables	\$0.00	\$0.00
NLB – ST Advances \$0.00 \$0.00 Total Other Funds \$20,090,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Note Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) Total Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	Total Accured Payables	\$0.00	\$0.00
Total Other Funds \$20,090,137.37 \$18,668,583.51 Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Note Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) Total Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	Land Bank Advance on Operations	\$20,090,137.37	\$18,668,583.51
Note Payable- Nantucket Land Bank \$4,329,733.00 \$4,329,733.00 Total Note Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) Total Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	NLB-ST Advances	\$0.00	\$0.00
Total Note Payable \$4,329,733.00 \$4,329,733.00 Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) Total Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	Total Other Funds	\$20,090,137.37	\$18,668,583.51
Total Current Liabilities \$24,583,768.50 \$23,198,137.75 Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) Total Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	Note Payable- Nantucket Land Bank	\$4,329,733.00	\$4,329,733.00
Total Liabilities \$24,565,940.98 \$23,183,210.37 Retained Earnings (\$7,266,858.24) (\$6,314,590.10) Total Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	Total Note Payable	\$4,329,733.00	\$4,329,733.00
Retained Earnings (\$7,266,858.24) (\$6,314,590.10) Total Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	Total Current Liabilities	\$24,583,768.50	\$23,198,137.75
Total Retained Earnings (\$7,266,858.24) (\$6,314,590.10) NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	Total Liabilities	\$24,565,940.98	\$23,183,210.37
NLB Equity Contribution \$1,161,407.62 \$0.00 Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	Retained Earnings	(\$7,266,858.24)	(\$6,314,590.10)
Total NLB Equity Contribution \$1,161,407.62 \$0.00 Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	Total Retained Earnings	(\$7,266,858.24)	(\$6,314,590.10)
Total Current Year P&L \$796,310.22 \$858,263.82 Total Equity (\$5,309,140.40) (\$5,456,326.28)	NLB Equity Contribution	\$1,161,407.62	\$0.00
Total Equity (\$5,309,140.40) (\$5,456,326.28)	Total NLB Equity Contribution	\$1,161,407.62	\$0.00
	Total Current Year P&L	\$796,310.22	\$858,263.82
Total Liabilities and Equity \$19,256,800.58 \$17,726,884.09	Total Equity	$(\$5,\overline{309,140.40})$	(\$5,456,326.28)
	Total Liabilities and Equity	\$19,256,800.58	\$17,726,884.09

Miacomet												
March, 2021		Mo	nth To Date					Y	'earTo Date			
Summary	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actua	l Budget	Variance	Prior Year	Variance	Variance %
Rounds	487	100	387	68	419	387%	771		398	299	472	157%
Covers	2,471	1,000	1,471	761	1,710	147%	5,650	2,500	3,150	3,572	2,078	126%
Revenue												
Golf Shop Revenue	26,643	17,562	9,081	2,160	24,483	52%	56,891	-	(33,140)	37,834	19,057	-37%
Food & Beverage	77,969	60,000	17,969	20,713	57,256	30%	193,070	-	55,070	88,108	104,962	40%
Initiation Fees	34,200	27,000	7,200	0	34,200	27%	37,800	-	(25,200)	0	37,800	-40%
Membership Dues	(7,851)	51,947	(59,798)	(2,672)	(5,179)	-115%	1,338,613		(130,197)	1,391,260	(52,648)	-9%
Member Finance Charges	(33)	1,500	(1,533)	1,535	(1,567)	-102%	349	-,	(2,851)	4,532	(4,184)	-89%
Miscellaneous	6,532	5,000	1,532	5,442	1,090	31%	18,507	•	3,507	14,795	3,712	23%
Total Revenue	137,460	163,009	(25,549)	27,177	110,283	-16%	1,645,230	1,778,041	(132,811)	1,536,531	108,699	-7%
Cost of Goods Sold												
Golf Shop	5,210	8,000	(2,790)	(1,235)	6,444	-35%	(7,163	•	(20,588)	656	(7,819)	-153%
Food & Beverage	36,188	16,500	19,688	14,153	22,034	119%	73,507		27,507	41,329	32,178	60%
Total Cost of Goods Sold	41,397	24,500	16,897	12,919	28,478	69%	66,344	59,425	6,919	41,985	24,359	12%
Gross Profit	96,063	138,509	(42,446)	14,258	81,805	-31%	1,578,885	1,718,616	(139,731)	1,494,545	84,340	-8%
Daywell Sun awar												
Payroll Expense Golf Shop	18,961	15,462	3,499	11,304	7,657	23%	50,145	46,386	3,759	33,431	16,714	8%
Food & Beverage	42,890	29,693	13,197	25,680	17,210	44%	111,082	-	24,003	75,380	35,702	28%
General & Administrative	(1,644)	28,044	(29,688)	27,547	(29,192)	-106%	84,227	84,131	96	81,425	2,802	0%
Grounds	55,918	53,791	2,127	44,503	11,415	4%	141,468	129,373	12,095	114,025	27,443	9%
Total Payroll	116,124	126,990	(10,865)	109,034	7,090	-9%	386,922	346,969	39,953	304,261	82,661	12%
Operating Expenses												
Golf Shop	6,254	9,200	(2,946)	4,310	1,944	-32%	13,293	16,850	(3,557)	18,694	(5,401)	-21%
Food & Beverage	8,041	6,217	1,824	12,156	(4,115)	29%	14,110	-	(6,341)	25,518	(11,408)	-31%
Membership	0	36,000	(36,000)	0	0	-100%	. ((36,000)	0	0	-100%
Maintenance	2,388	1,900	488	361	2,028	26%	5,937	7,200	(1,263)	2,390	3,546	-18%
General & Administrative	163,535	124,672	38,863	97,834	65,702	31%	322,673	283,098	39,575	256,335	66,338	14%
Grounds	14,129	33,817	(19,688)	16,889	(2,759)	-58%	21,779	77,151	(55,372)	29,083	(7,304)	-72%
Total Operating Expenses	194,347	211,806	(17,459)	131,548	62,799	-8%	377,791	440,750	(62,959)	332,021	45,770	-14%
Total Expense	310,471	338,796	(28,324)	240,582	69,889	-8%	764,713	787,719	(23,006)	636,282	39,482	-3%
·												
Income/(Loss) from Operations	(214,408)	(200,287)	(14,122)	(226,324)	11,916	7%	814,172	930,897	(116,725)	858,264	(44,092)	-13%
		_	_	_	_				_	_		
Depreciation Expense	0	0	0	0	0	#DIV/0!	(0	0	0	0	#DIV/0!
Not After Demociation	(214.400)	(200.207)	(14.122)	(226.224)	11.016	7 0/	014.47	020.907	(116 725)	9F9 3C4	(44.002)	120/
Net After Depreciation	(214,408)	(200,287)	(14,122)	(226,324)	11,916	7%	814,172	930,897	(116,725)	858,264	(44,092)	-13%

Miacomet													
March, 2021			Mo	nth To Date	!				Υ	ear To Date			
Departmental Si	ummary	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actua	l Budget	Variance	Prior Year	Variance	Variance %
•	•								-				
	Rounds	487	100	387	68	419	387%	771		398	299	472	157%
	Covers	2,471	1,000	1,471	761	1,710	147%	5,650	2,500	3,150	3,572	2,078	126%
Golf Shop													
Revenue		26,643	17,562	9,081	2,160	24,483	52%	56,891	-	(33,140)	37,834	19,057	-37%
Cost of Goods Sold		5,210	8,000	(2,790)	(1,235)	6,444	-35%	(7,163	•	(20,588)	656	(7,819)	-153%
Payroll Expense		18,961	15,462	3,499	11,304	7,657	23%	50,145	•	3,759	33,431	16,714	8%
Operating Expense		6,254	9,200	(2,946)	4,310	1,944	-32%	13,293	· · · · · · · · · · · · · · · · · · ·	(3,557)	18,694	(5,401)	-21%
	Net Profit / (Loss)	(3,781)	(15,100)	11,319	(12,219)	8,438	-75%	616	13,370	(12,754)	(14,947)	15,563	-95%
Food & Beverage													
Revenue		77,969	60,000	17,969	20,713	57,256	30%	193,070	138,000	55,070	88,108	104,962	40%
Cost of Goods Sold		36,188	16,500	19,688	14,153	22,034	119%	73,507	•	27,507	41,329	32,178	60%
Payroll Expense		42,890	29,693	13,197	25,680	17,210	44%	111,082	-	24,003	75,380	35,702	28%
Operating Expense		8,041	6,217	1,824	12,156	(4,115)	29%	14,110		(6,341)	25,518	(11,408)	-31%
Operating Expense	Net Profit / (Loss)	(9,149)	7,590	(16,739)	(31,276)	22,127	-221%	(5,629		9,901	(54,119)	48,490	-64%
	Net Front / (2033)	(3,143)	7,330	(10,733)	(31,270)	22,127	-221/0	(3,023	(15,550)	3,301	(54,115)	40,450	-04/0
Membership													
Dues		(7,851)	51,947	(59,798)	(2,672)	(5,179)	-115%	1,338,613	1,468,810	(130,197)	1,391,260	(52,648)	-9%
Initiation Fees		34,200	27,000	7,200	0	34,200	27%	37,800		(25,200)	0	37,800	-40%
Member Finance Cha	arges	(33)	1,500	,	1,535	(1,567)	-102%	349		(),),	4,532	(4,184)	-89%
Payroll Expense		Ó	. 0	0	. 0	0	#DIV/0!	0	0	0	Ó	0	#DIV/0!
Operating Expense		0	36,000	(36,000)	0	0	-100%	0		(36,000)	0	0	-100%
.,	Net Profit / (Loss)	26,316	44,447	(18,131)	(1,137)	27,454	-41%	1,376,762	<u> </u>	(122,248)	1,395,793	(19,031)	-8%
					• • •								
Grounds													
Payroll Expense		55,918	53,791	2,127	44,503	11,415	4%	141,468	129,373	12,095	114,025	27,443	9%
Operating Expense		14,129	33,817	(19,688)	16,889	(2,759)	-58%	21,779	77,151	(55,372)	29,083	(7,304)	-72%
	Net Profit / (Loss)	(70,048)	(87,608)	17,560	(61,392)	(8,656)	-20%	(163,247) (206,524)	43,277	(143,108)	(20,139)	-21%
General & Administr	ative												
Revenue		6,532	5,000	1,532	5,442	1,090	31%	18,507		3,507	14,795	3,712	23%
Payroll Expense		(1,644)	28,044	(29,688)	27,547	(29,192)	-106%	84,227		96	81,425	2,802	0%
Operating Expense		163,535	124,672	38,863	97,834	65,702	31%	322,673	· · · · · · · · · · · · · · · · · · ·	39,575	256,335	66,338	14%
	Net Profit / (Loss)	(155,359)	(147,716)	(7,643)	(119,939)	(35,420)	5%	(388,393) (352,229)	(36,164)	(322,965)	(65,428)	10%
Maintenance		_	_	_	_	_	#BB (/6)	_	_	_	•	_	"DD1/61
Payroll Expense		0	0	0	0	0	#DIV/0!	0		(4.202)	0	0	#DIV/0!
Operating Expense	No. 20. (11. cm)	2,388	1,900	488	361	2,028	26%	5,937	· · · · · · · · · · · · · · · · · · ·	(1,263)	2,390	3,546	-18%
	Net Profit / (Loss)	(2,388)	(1,900)	(488)	(361)	(2,028)	26%	(5,937) (7,200)	1,263	(2,390)	(3,546)	-18%
Income/II	oss) from Operations	(214,408)	(200,287)	(14,122)	(226,324)	11,916	7%	814,172	930,897	(116,725)	858,264	(44,092)	-13%
income/(Li	oss, nom operations	(214,400)	(200,207)	(14,122)	(220,324)	11,910	, 70	514,172	330,037	(110,723)	030,204	(44,032)	-13/0
Depreciation Expens	ρ	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
- opicolation Expens	_	· ·	J	J	J	·		•	·	·	J	·	

814,172 930,897 (116,725) 858,264 (44,092) -13%

(214,408) (200,287) (14,122) (226,324) 11,916 7%

Net After Depreciation

Miacomet													
March, 2021		Moi	nth To Date						Ye	ar To Date			
Golf Shop	Actual	Budget	Variance	Prior Year	Variance	Variance 9/	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance 9/
don snop	Actual	buuget	variance	Prior fear	Variance	variance %	variance Code	Actual	Buuget	variance	Prior rear	Variance	Variance %
_													
Revenue	0	0	0	0	0	#DIV/0!	_	0	0	0	0	0	#DIV/0!
Play Cards				0		•	1				0		•
Winter Membership	2,100 0	0	2,100 0	0	2,100	#DIV/0!	2	2,850 0	0	2,850 0	0	2,850 0	#DIV/0! #DIV/0!
Resident Discount Cards	0	0 0	0	0	0 0	#DIV/0!	4	70	35	35	35	35	100%
Handicap (Non-Members) Greens Fees	6,400	2,000	4,400	1,000	5,400	#DIV/0! 220%	5	7,000	5,700	1,300	4,600	2,400	23%
Cart Fees	4,286	500	3,786	1,000	4,131	757%	6	7,000 7,110	1,500	5,610	1,694	5,415	374%
Golf Club Repair	4,286 76	0	3,766 76	155	4,131 76	#DIV/0!	7	7,110 127	1,500	3,610 127	1,094	5,415 127	#DIV/0!
Range Ball Sales	3,623	200	3,423	217	3,405	#DIV/0! 1711%	8	5,022	710	4,312	781	4,241	#DIV/0! 607%
Club Rental Sets	207	0	207	0	207	#DIV/0!	9	207	0	4,312 207	781	207	#DIV/0!
	207 85	0	207 85	0	207 85	#DIV/0! #DIV/0!	9 10	99	0	99	28	71	-
Walking Trolley Rental	518	0	518	(141)	659	#DIV/0! #DIV/0!		20,094	30,000	(9,906)	21,647	(1,553)	#DIV/0! -33%
Club/Cart Storage		0	1,930	(141)	1,930	•	11	1,930	30,000	1,930	21,647	1,930	-33% #DIV/0!
Lessons Golf Clinics	1,930 0	0	1,930	0	1,930	#DIV/0! #DIV/0!	12	1,930	0	1,930	0	1,930	#DIV/0! #DIV/0!
	0	0	0	0	0	#DIV/0! #DIV/0!	13	0	0	0	0	0	#DIV/0! #DIV/0!
Tournaments Merchandise	7,418	500	6,918	928	6,490	#DIV/U! 1384%	14 15	12,382	9,000	3,382	9,048	3,334	#DIV/U! 38%
	7,418	0	0,918	0	0,490		15	12,362	9,000	3,362 0	9,048	3,334 0	
Over/Under	26,643	3,200	23,443	2,160	24,483	#DIV/0! 733%			46,945	9,946	37,834	19,057	#DIV/0! 21%
Total Revenue	26,643	3,200	23,443	2,160	24,483	/33%		56,891	46,945	9,946	37,834	19,057	21%
Cost of Goods Sold													
Golf Shop	5,160	8,000	(2,840)	(1,233)	6,393	-35%	16	(7,213)	13,425	(20,638)	658	(7,871)	-154%
Member 10% Shop Discounts	49	0,000	49	(2)	51	#DIV/0!	10	51	0	51	(2)	53	#DIV/0!
Total Cost of Goods Sold	5,210	8,000	(2,790)	(1,235)	6,444	-35%		(7,163)	13,425	(20,588)	656	(7,819)	-153%
Total cost of Goods Sold	3,210	0,000	(2,730)	(1,233)	0,444	-33/0		(7,103)	13,423	(20,300)	030	(1,013)	-13370
Gross Profit	21,434	(4,800)	26,234	3,394	18,039	-547%		64,054	33,520	30,534	37,178	26,876	91%
	•	.,,,	·	•	•			,	•	·	ŕ	•	
Payroll Expense													
Golf Lessons	1,511	0	1,511	0	1,511	#DIV/0!	17	1,511	0	1,511	0	1,511	#DIV/0!
Gripping	0	0	0	0	0	#DIV/0!	18	0	0	0	0	0	#DIV/0!
Golf Clinic	0	0	0	0	0	#DIV/0!	19	0	0	0	0	0	#DIV/0!
Director of Golf Gross	7,830	7,662	168	7,601	229	2%	20	22,733	22,986	(253)	22,069	665	-1%
Head Golf Pro	4,606	4,000	606	0	4,606	15%	21	13,371	12,000	1,371	0	13,371	11%
Golf Professional Subs	0	0	0	0	0	#DIV/0!	22	0	0	0	0	0	#DIV/0!
Golf Shop Manager	0	0	0	0	0	#DIV/0!	23	0	0	0	0	0	#DIV/0!
Outside Service Mgr	0	0	0	0	0	#DIV/0!	24	0	0	0	0	0	#DIV/0!
Shop Clerks Gross	3,840	3,000	840	2,999	842	28%	25	9,405	9,000	405	8,991	414	4%
Outside Services Payroll	1,173	800	373	704	470	47%	26	3,125	2,400	725	2,371	753	30%
Commissions PR Equipment Sales Off	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Payroll	18,961	15,462	3,499	11,304	7,657	23%		50,145	46,386	3,759	33,431	16,714	8%
Operating European													
Operating Expenses	^	•	•	0	•	#DN//01	27	•	•	•	0	•	#D11//01
Advertising	0	0 1 500	(200)	-	0	#DIV/0!	27	0	0	(4.200)		(005)	#DIV/0!
Dues and Subscriptions	700	1,500	(800)	0	700	-53%	28	950	2,250	(1,300)	1,835	(885)	-58%
Travel and Education	0	0	0	0	0	#DIV/0!	29	0	1,500	(1,500)	1,238	(1,238)	-100%
Club Car/Golf Car Lease	U	U	U	U	U	#DIV/0!	30	0	0	0	0	0	#DIV/0!

Visage GPS	5,504	2,700	2,804	2,700	2,804	104%	31	11,008	8,100	2,908	8,120	2,888	36%
Range Supplies	0	0	0	0	0	#DIV/0!	32	0	0	0	0	0	#DIV/0!
Golf Cart Repairs & Maintenance	57	0	57	0	57	#DIV/0!	33	57	0	57	0	57	#DIV/0!
Range Picker Repair & Maintenance	0	0	0	0	0	#DIV/0!	34	0	0	0	0	0	#DIV/0!
Range Balls	0	0	0	0	0	#DIV/0!	35	0	0	0	0	0	#DIV/0!
Tees, Markers, Etc.	0	0	0	0	0	#DIV/0!	36	409	0	409	0	409	#DIV/0!
Score Cards	0	0	0	0	0	#DIV/0!	37	0	0	0	0	0	#DIV/0!
Uniforms / Clothing Allowance	0	0	0	0	0	#DIV/0!	38	0	0	0	101	(101)	#DIV/0!
Bag Tags	0	0	0	0	0	#DIV/0!	39	0	0	0	0	0	#DIV/0!
Shipping (ups/fedex)	(107)	0	(107)	979	(1,086)	#DIV/0!	40	509	0	509	1,537	(1,029)	#DIV/0!
Office/Shop Supplies	100	0	100	32	68	#DIV/0!	41	360	0	360	32	328	#DIV/0!
Cell Phones	0	0	0	0	0	#DIV/0!	42	0	0	0	0	0	#DIV/0!
Handicaps	0	0	0	0	0	#DIV/0!	43	0	0	0	0	0	#DIV/0!
Golf Course Water Supplies	0	0	0	0	0	#DIV/0!	44	0	0	0	0	0	#DIV/0!
Damaged Goods/Outdated Merchandise	0	0	0	0	0	#DIV/0!	45	0	0	0	0	0	#DIV/0!
Rental Clubs	0	5,000	(5,000)	0	0	-100%	46	0	5,000	(5,000)	4,656	(4,656)	-100%
Golf Clinic Equipment	0	0	0	0	0	#DIV/0!	47	0	0	0	0	0	#DIV/0!
Golf Shop Small Equipment	0	0	0	0	0	#DIV/0!	48	0	0	0	25	(25)	#DIV/0!
Tournament Expenses	0	0	0	0	0	#DIV/0!	49	0	0	0	0	0	#DIV/0!
Tournament Supplies	0	0	0	0	0	#DIV/0!	50	0	0	0	0	0	#DIV/0!
Supplies	0	0	0	599	(599)	#DIV/0!	51	0	0	0	1,149	(1,149)	#DIV/0!
Total Operating Expenses	6,254	9,200	(2,946)	4,310	1,944	-32%		13,293	16,850	(3,557)	18,694	(5,401)	-21%
_													
Income/(Loss) from Operations	(3,781)	(29,462)	25,681	(12,219)	8,438	-87%		616	(29,716)	30,332	(14,947)	15,563	-102%

Miacomet													
March, 2021		Mo	nth To Date	!					Υe	ear To Date			
Food & Beverage	Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
rood a peverage	Actual	Dauget	variance	THO Teal	Variance	variance 70	variance code	Actual	Dauget	Variance	THO Teal	variance	variance 70
Revenue													
Food Sales	43,629	30,000	13,629	10,673	32,955	45%	52	111,555	68,000	43,555	45,496	66,059	64%
Bar Sales	34,340	30,000	4,340	10,038	24,301	14%	53	81,515	70,000	11,515	42,626	38,889	16%
Clubhouse Usage Fees (Rental)	0	0	0	0	0	#DIV/0!	54	0	0	0	0	0	#DIV/0!
Over/Under	0	0	0	1	(1)	#DIV/0!		0	0	0	(14)	14	#DIV/0!
Total Revenue	77,969	60,000	17,969	20,713	57,256	30%		193,070	138,000	55,070	88,108	104,962	40%
Cost of Goods Sold	24.000	0.000	46.000	0.225	44.055	2049/		40.007	24.000	25.007	27.040	22.050	4000/
Food Beer	24,080 3,397	8,000 2,500	16,080 897	9,225 1,950	14,855 1,447	201% 36%	55	49,887 6,353	24,000 6,500	25,887 (147)	27,018 5,873	22,869 480	108% -2%
Wine	3,397 2,945	2,500 1,500	1,445	1,646	1,447	96%	56 57	6,057	4,000	2,057	5,873 5,196	480 861	-2% 51%
Bar Paper/Supply Cost	2,945	1,500	1,445	1,046	1,500	#DIV/0!	58	0,037	4,000	2,037	0	0	#DIV/0!
Non- Alcoholic Beverage	578	1,000	(422)	0	578	#DIV/0: -42%	58 59	1,394	3,000	(1,606)	856	538	#DIV/0: -54%
Bar Snacks	0	500	(500)	0	0	-100%	60	1,334	1,500	(1,500)	0	0	-100%
Liquor	4,758	3,000	1,758	1,333	3,425	59%	61	8,528	7,000	1,528	2,387	6,142	22%
Member Food 10% Discount	430	0	430	0	430	#DIV/0!	01	1,288	0	1,288	0	1,288	#DIV/0!
Total Cost of Goods Sold	36,188	16,500	19,688	14,153	22,034	119%		73,507	46,000	27,507	41,329	32,178	60%
	50,250	_0,000		,	,			10,000	,		,	0_,	55/1
Gross Profit	41,781	43,500	(1,719)	6,559	35,221	-4%		119,563	92,000	27,563	46,779	72,784	30%
			• • • •										
Payroll Expense													
Food & Beverage Manager	6234.06	6100	134	5774.17	460	2%	62	18,099	18,300	(201)	16,764	1,335	-1%
Restaurant Manager	3010	2760	250	0	3,010	9%	63	8,530	8,280	250	0	8,530	3%
Chef Gross	6387	6250	137	6579.48	(192)	2%	64	18,544	18,750	(206)	19,102	(558)	-1%
Payroll Bar/Wait Staff	12117	4000	8,117	4377.63	7,740	203%	65	27,023	12,000	15,023	13,997	13,027	125%
Cook Gross	4684	4583	101	5961.54	(1,278)	2%	66	13,598	13,749	(151)	17,308	(3,710)	-1%
Kitchen Staff/Dishwashers Gross	10,457	6,000	4,457	2,987	7,470	74%	67	25,288	16,000	9,288	8,210	17,078	58%
Total Payroll	42,890	29,693	13,197	25,680	17,210	44%		111,082	87,079	24,003	75,380	35,702	28%
Operating Expenses													
Advertising	0	0	0	0	0	#DIV/0!	68	0	0	0	0	0	#DIV/0!
Dues and Subscriptions	0	50	(50)	0	0	-100%	69	0	150	(150)	295	(295)	-100%
Travel and Education	0	0	0	0	(245)	#DIV/0!	70	0	2,000	(2,000)	2,000	(2,000)	-100%
Uniforms / Clothing Allowance	0	0	(4.422)	315	(315)	#DIV/0!	71	0	0	(5.000)	315	(315)	#DIV/0!
Clubhouse Cleaning Labor	2,734 0	4,167	(1,433)	5,440	(2,706)	-34% -100%	72 73	7,501 60	12,501	(5,000)	8,747 3,682	(1,246)	-40% -98%
Clubhouse Floor Supplies China, Glass & Silver	10	1000 0	(1,000) 10	1,835 605	(1,835) (596)	#DIV/0!	73 74	10	3,000 0	(2,940) 10	1,083	(3,621)	-98% #DIV/0!
Kitchen Cleaning & Dishwasher Supplies	253	450	(197)	0	253	#DIV/0: -44%	74 75	968	1,350	(382)	279	(1,074) 689	#DIV/0: -28%
Kitchen Equipment Lease	0	430	(197)	0	0	#DIV/0!	75 76	0	1,330	(382)	0	009	#DIV/0!
Kitchen Equipment Lease Kitchen Equipment Repair & Maint	0	100	(100)	145	(145)	-100%	76	0	100	(100)	145	(145)	-100%
Bar Repair & Maintenance	0	0	(100)	0	0	#DIV/0!	78	0	0	0	731	(731)	#DIV/0!
Bar Small Equipment	1,416	0	1,416	3,156	(1,740)	#DIV/0!	79	1,416	0	1,416	3,156	(1,740)	#DIV/0!
Kitchen Small Equipment	3,031	0	3,031	122	2,909	#DIV/0!	80	3,031	Ö	3,031	1,808	1,223	#DIV/0!
Clubhouse Small Equipment	0	0	0	0	0	#DIV/0!	81	0	0	0	1,345	(1,345)	#DIV/0!
Kitchen Laundry	239	0	239	90	149	#DIV/0!	82	(81)	0	(81)	491	(572)	#DIV/0!
Kitchen Paper & Supplies	358	400	(42)	448	(89)	-10%	83	1,185	1,200	(15)	1,349	(163)	-1%
Clubhouse Cleaning & Supplies	0	0	0	0	0	#DIV/0!	84	50	0	50	0	50	#DIV/0!
Flowers/Decorations	0	50	(50)	0	0	-100%	85	100	150	(50)	93	7	-34%
Total Operating Expenses	8,041	6,217	1,824	12,156	(4,115)	29%		14,240	20,451	(6,211)	25,518	(11,278)	-30%
Income/(Loss) from Operations	(9,149)	7,590	(16,739)	(31,276)	22,127	-221%		(5,759)	(15,530)	9,771	(54,119)	48,360	-63%

Miacomet	
March, 2021	
Membership	
Revenue	
Initiation Fees	
Member Dues	
Member Finance Charges	
Total Reven	ue
Operating Expenses	
Capital Fund from Init. Fees	
Member Relations	
Total Operating Expens	ses

Income/(Loss) from Operations

	Mo	nth To Date						Y	earTo Date			
Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
34,200	27,000	7,200	0	34,200	27%	86	37,800	63,000	(25,200)	0	37,800	-40%
(7,851)	51,947	(59,798)	(2,672)	(5,179)	-115%	87	1,338,613	1,468,810	(130,197)	1,391,260	(52,648)	-9%
(33)	1,500	(1,533)	1,535	(1,567)	-102%	88	349	3,200	(2,851)	4,532	(4,184)	-89%
26,316	80,447	(54,131)	(1,137)	27,454	-67%		1,376,762	1,535,010	(158,248)	1,395,793	(19,031)	-10%
0	36,000	(36,000)	0	0	-100%	89	0	36,000	(36,000)	0	0	-100%
0	0	0	0	0	#DIV/0!	90	0	0	0	0	0	#DIV/0!
0	36,000	(36,000)	0	0	-100%		0	36,000	(36,000)	0	0	-100%
26,316	44,447	(18,131)	(1,137)	27,454	-41%		1,376,762	1,499,010	(122,248)	1,395,793	(19,031)	-8%
	34,200 (7,851) (33) 26,316 0 0	Actual Budget 34,200 27,000 (7,851) 51,947 (33) 1,500 26,316 80,447 0 36,000 0 0 0 0 36,000	Actual Budget Variance 34,200 27,000 7,200 (7,851) 51,947 (59,798) (33) 1,500 (1,533) 26,316 80,447 (54,131) 0 36,000 (36,000) 0 0 0 0 36,000 (36,000)	34,200 27,000 7,200 0 (7,851) 51,947 (59,798) (2,672) (33) 1,500 (1,533) 1,535 26,316 80,447 (54,131) (1,137) 0 36,000 (36,000) 0 0 0 0 0 0 36,000 (36,000) 0	Actual Budget Variance Prior Year Variance 34,200 27,000 7,200 0 34,200 (7,851) 51,947 (59,798) (2,672) (5,179) (33) 1,500 (1,533) 1,535 (1,567) 26,316 80,447 (54,131) (1,137) 27,454 0 36,000 (36,000) 0 0 0 0 0 0 0 0 36,000 (36,000) 0 0 0 36,000 (36,000) 0 0	Actual Budget Variance Prior Year Variance Variance 34,200 27,000 7,200 0 34,200 27% (7,851) 51,947 (59,798) (2,672) (5,179) -115% (33) 1,500 (1,533) 1,535 (1,567) -102% 26,316 80,447 (54,131) (1,137) 27,454 -67% 0 36,000 (36,000) 0 0 -100% 0 0 0 0 0 #DIV/0! 0 36,000 (36,000) 0 0 -100% 0 36,000 (36,000) 0 0 -100%	Actual Budget Variance Prior Year Variance Variance % Variance % 34,200 27,000 7,200 0 34,200 27% 86 (7,851) 51,947 (59,798) (2,672) (5,179) -115% 87 (33) 1,500 (1,533) 1,535 (1,567) -102% 88 26,316 80,447 (54,131) (1,137) 27,454 -67% 0 36,000 (36,000) 0 0 -100% 89 0 0 0 0 0 #DIV/0! 90 0 36,000 (36,000) 0 0 -100%	Actual Budget Variance Prior Year Variance Variance % Variance Code Actual 34,200 27,000 7,200 0 34,200 27% 86 37,800 (7,851) 51,947 (59,798) (2,672) (5,179) -115% 87 1,338,613 (33) 1,500 (1,533) 1,535 (1,567) -102% 88 349 26,316 80,447 (54,131) (1,137) 27,454 -67% 1,376,762 0 36,000 (36,000) 0 0 -100% 89 0 0 0 0 0 0 #DIV/0! 90 0 0 36,000 (36,000) 0 0 -100% 0 0	Actual Budget Variance Prior Year Variance Variance % Variance Code Actual Budget 34,200 27,000 7,200 0 34,200 27% 86 37,800 63,000 (7,851) 51,947 (59,798) (2,672) (5,179) -115% 87 1,338,613 1,468,810 (33) 1,500 (1,533) 1,535 (1,567) -102% 88 349 3,200 26,316 80,447 (54,131) (1,137) 27,454 -67% 1,376,762 1,535,010 0 36,000 (36,000) 0 0 -100% 89 0 36,000 0 0 0 0 40 0 0 0 0 0 36,000 (36,000) 0 0 -100% 90 0 0 36,000 0 36,000 0 36,000 0 36,000 0 36,000 0 36,000 0 36,000	Actual Budget Variance Prior Year Variance Variance % Variance Code Actual Budget Variance 34,200 27,000 7,200 0 34,200 27% 86 37,800 63,000 (25,200) (7,851) 51,947 (59,798) (2,672) (5,179) -115% 87 1,338,613 1,468,810 (130,197) (33) 1,500 (1,533) 1,535 (1,567) -102% 88 349 3,200 (2,851) 26,316 80,447 (54,131) (1,137) 27,454 -67% 1,376,762 1,535,010 (158,248) 0 36,000 (36,000) 0 0 -100% 89 0 36,000 (36,000) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 36,000 (36,000) 0 0 36,000 0 36,000 0 36,000 0 36,000	Actual Budget Variance Prior Year Variance Variance % Variance Code Actual Budget Variance Prior Year 34,200 27,000 7,200 0 34,200 27% 86 37,800 63,000 (25,200) 0 (7,851) 51,947 (59,798) (2,672) (5,179) -115% 87 1,338,613 1,468,810 (130,197) 1,391,260 (33) 1,500 (1,533) 1,535 (1,567) -102% 88 349 3,200 (2,851) 4,532 26,316 80,447 (54,131) (1,137) 27,454 -67% 1,376,762 1,535,010 (158,248) 1,395,793 0 36,000 (36,000) 0 0 -100% 89 0 36,000 (36,000) 0 0 0 36,000 (36,000) 0 0 #DIV/0! 90 0 0 0 0 0 0 0 36,000 0 0 <td>Actual Budget Variance Prior Year Variance Variance % Variance Code Actual Budget Variance Prior Year Variance 34,200 27,000 7,200 0 34,200 27% 86 37,800 63,000 (25,200) 0 37,800 (7,851) 51,947 (59,798) (2,672) (5,179) -115% 87 1,338,613 1,468,810 (130,197) 1,391,260 (52,648) (33) 1,500 (1,533) 1,535 (1,567) -102% 88 349 3,200 (2,851) 4,532 (4,184) 26,316 80,447 (54,131) (1,137) 27,454 -67% 1,376,762 1,535,010 (158,248) 1,395,793 (19,031) 0 36,000 (36,000) 0</td>	Actual Budget Variance Prior Year Variance Variance % Variance Code Actual Budget Variance Prior Year Variance 34,200 27,000 7,200 0 34,200 27% 86 37,800 63,000 (25,200) 0 37,800 (7,851) 51,947 (59,798) (2,672) (5,179) -115% 87 1,338,613 1,468,810 (130,197) 1,391,260 (52,648) (33) 1,500 (1,533) 1,535 (1,567) -102% 88 349 3,200 (2,851) 4,532 (4,184) 26,316 80,447 (54,131) (1,137) 27,454 -67% 1,376,762 1,535,010 (158,248) 1,395,793 (19,031) 0 36,000 (36,000) 0

Miacomet													
March, 2021		Мо	nth To Date						Ye	ear To Date			
Grounds	Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
Payroll Expense													
Golf Course Superintendent Gross	14,222	13,916	306	13,822	400	2%	91	41,289	41,748	(459)	40,129	1,160	-1%
Assistant Superintendent	8,559	8,375	184	8,304	255	2%	92	24,849	25,125	(276)	24,107	742	-1%
Asst. Superintendent #2	7,069	6,917	152	5,934	1,135	2%	93	20,523	20,751	(228)	6,593	13,930	-1%
Mechanic Gross	6,728	6,583	145	6,407	321	2%	94	19,533	19,749	(216)	18,602	931	-1%
Hourly Labor Gross	2,026	3,000	(974)	2,504	(478)	-32%	95	5,911	7,000	(1,089)	7,340	(1,429)	-16%
Seasonal Labor Total Payroll	17,315 55,918	15,000 53,791	2,315 2,127	7,533 44,503	9,782 11,415	15% 4%	96	29,364 141,468	15,000 129,373	14,364 12,095	17,254 114,025	12,110 27,443	96%
iotai Fayioii	33,310	33,731	2,127	44,505	11,415	4/0		141,400	129,373	12,093	114,025	21,445	5/6
Operating Expenses													
Water	47	80	(33)	0	47	-41%	97	157	240	(83)	0	157	-35%
Golf Course Supplies	0	3,000	(3,000)	3,865	(3,865)	-100%	98	0	3,000	(3,000)	3,865	(3,865)	-100%
Fertilizer	0	5,500	(5,500)	0	0	-100%	99	0	5,500	(5,500)	0	0	-100%
Chemicals/Weed Control	0	0	0	0	0	#DIV/0!	100	0	0	0	0	0	#DIV/0!
Surfactants	0	0	0	0	0	#DIV/0!	101	0	21,000	(21,000)	0	0	-100%
Tools	527	3,000	(2,473)	973	(446)	-82%	102	625	5,000	(4,375)	1,620	(995)	-87%
Shop Supplies	309	625	(316)	1,300	(991)	-51%	103	476	1,875	(1,399)	2,971	(2,495)	-75%
Electric - Pump House & Irigation	190	250	(60)	0	190	-24%	104	544	300	244	74	470	81%
Electric - Maintenance Building	262	500	(238)	378	(116)	-48%	105	1,407	1,100	307	572	835	28%
Liquid Propane	691	1,800	(1,109)	835	(144)	-62%	106	2,183	3,600	(1,417)	3,505	(1,322)	-39%
Cell Phones	546	206	340	111	435	165%	107	1,172	618	554	348	825	90%
Raw Materials & Topdressing	0	0	0	0	0	#DIV/0!	108	0	0	0	0	0	#DIV/0!
Seed	0	0	0	0	0	#DIV/0!	109	0	0	0	0	0	#DIV/0!
Gas, Oil & Diesel	584	1,000	(416)	687	(103)	-42%	110	1,164	2,000	(836)	1,248	(84)	-42%
Debris Disposal Removal	0	0	0	0	0	#DIV/0!	111	0	500	(500)	0	0	-100%
Golf Course Repairs & Main	0	0	0	0	0	#DIV/0!	112	0	0	0	0	0	#DIV/0!
Equipment - Repairs & Main	8,911	3,000	5,911	5,311	3,600	197%	113	10,776	15,000	(4,224)	9,163	1,613	-28%
Irrigation - Repair & Main	0 0	700 0	(700)	0	0	-100%	114	60 0	700 0	(640) 0	0	60 0	-91%
Roads / Fences - Repair & Main Contract Services	331	1,000	0 (669)	0	331	#DIV/0! -67%	115 116	331	1,000	(669)	0	331	#DIV/0! -67%
Small Equipment Rental	331	500	(500)	0	0	-100%	117	0	500	(500)	460	(460)	-100%
Leases (Utility Vehicles)	0	0	(300)	0	0	#DIV/0!	117	0	0	(300)	0	(460)	#DIV/0!
Consultants	438	3,000	(2,563)	0	438	-85%	119	438	3,000	(2,563)	0	438	-85%
Office Supplies	0	0	0	o	0	#DIV/0!	120	0	1,000	(1,000)	0	0	-100%
Cable TV & Internet	110	106	4	110	0	3%	121	93	318	(225)	563	(470)	-71%
Telephone	0	50	(50)	0	0	-100%	122	0	150	(150)	0	0	-100%
Travel and Education	0	4,500	(4,500)	1,998	(1,998)	-100%	123	0	4,500	(4,500)	3,112	(3,112)	-100%
Dues & Subscriptions	0	0	0	0	0	#DIV/0!	124	1,170	750	420	195	975	56%
Uniforms	0	500	(500)	783	(783)	-100%	125	0	1,000	(1,000)	783	(783)	-100%
Storage Container Rental	0	0	0	0	0	#DIV/0!	126	0	0	0	0	0	#DIV/0!
Employee Relations	0	0	0	0	0	#DIV/0!	127	0	0	0	0	0	#DIV/0!
Groundwater Monitoring	0	0	0	0	0	#DIV/0!	128	0	0	0	0	0	#DIV/0!
Freight	121	500	(379)	538	(417)	-76%	129	121	500	(379)	604	(483)	-76%
Clubhouse Grounds	1,064	4,000	(2,936)	0	1,064	-73%	130	1,064	4,000	(2,936)	0	1,064	-73%
Total Operating Expenses	14,129	33,817	(19,688)	16,889	(2,759)	-58%		21,779	77,151	(55,372)	29,083	(7,304)	-72%
Income/(Loss) from Operations	(70,048)	(87,608)	17,560	(61,392)	(8,656)	-20%		(163,247)	(206,524)	43,277	(143,108)	(20,139)	-21%

Miacomet													
March, 2021		Мо	nth To Date						Ye	ar To Date			
Maintenance	Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
Operating Expenses													
Clubhouse Repair & Maintenance	1,838	500	1,338	116	1,722	268%	131	3,017	1,500	1,517	398	2,619	101%
Golf Course Building Repair & Maint	550	500	50	0	550	10%	132	550	1,500	(950)	352	198	-63%
Golf Course Building HVAC R&M	0	200	(200)	0	0	-100%	133	0	600	(600)	0	0	-100%
Clubhouse HVAC R&M	0	300	(300)	0	0	-100%	134	255	900	(645)	0	255	-72%
Clubhouse Electrical R&M	0	0	0	69	(69)	#DIV/0!	135	2,369	500	1,869	112	2,257	374%
Golf Course Building Electrical R&M	0	0	0	175	(175)	#DIV/0!	136	0	0	0	175	(175)	#DIV/0!
Clubhouse Plumbing R&M	0	0	0	0	0	#DIV/0!	137	(255)	0	(255)	0	(255)	#DIV/0!
Oakson Septic System	0	0	0	0	0	#DIV/0!	138	0	1,000	(1,000)	0	0	-100%
Golf Course Building Plumbing R&M	0	0	0	0	0	#DIV/0!	139	0	0	0	563	(563)	#DIV/0!
Alarm System/Activity	0	0	0	0	0	#DIV/0!	140	0	0	0	789	(789)	#DIV/0!
Refrigeration	0	400	(400)	0	0	-100%	141	0	1,200	(1,200)	0	0	-100%
Miscellaneous	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Operating Expenses	2,388	1,900	488	361	2,028	26%		5,937	7,200	(1,263)	2,390	3,546	-18%
Income/(Loss) from Operations	(2,388)	(1,900)	(488)	(361)	(2,028)	26%		(5,937)	(7,200)	0	(2,390)	(3,546)	-18%

Miacomet													
March, 2021		Mo	nth To Date						Ye	ar To Date			
General & Administrative	Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
Revenue													
Other Income	0	0	0	0	0	#DIV/0!	142	0	0	0	0	0	#DIV/0!
Interest Income	0	0	0	0	o	#DIV/0!	143	0	0	0	0	0	#DIV/0!
Winter Memberships	0	0	0	0	0	#DIV/0!	144	0	0	0	0	0	#DIV/0!
House Rental Income	6,532	5,000	1,532	5,442	1,090	31%	145	18,507	15,000	3,507	14,795	3,712	23%
	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Revenue	6,532	5,000	1,532	5,442	1,090	31%		18,507	15,000	3,507	14,795	3,712	23%
Payroll Expense													
Controller	7,665	7,500	165	7,460	204	2%	146	22,253	22,500	(247)	21,659	593	-1%
Administrative Services Manager	5,818	5,417	401	5,110	708	7%	147	16,594	16,251	343	14,835	1,759	2%
Management Payment	(15,127)	15,127	(30,253)	14,977	(30,104)	-200%	148	45,380	45,380	0	44,931	449	0%
Total Payroll	(1,644)	28,044	(29,688)	27,547	(29,192)	-106%	-	84,227	84,131	96	81,425	2,802	0%
Operating Expenses						"D" (()							"D" (()
Cleaning Admin. Office	0	0	0	0	0	#DIV/0!	149	0	0	0	0	0	#DIV/0!
Employee Shift Meals 100%	669	500	169	325	343	34%	150	2,136	1,350	786	1,136	1,000	58%
Office Supplies	286	500	(214)	327	(41)	-43%	152	1,034	1,500	(466)	1,967	(933)	-31%
Bank & Finance Charges	15	0	15	0	15	#DIV/0!	153	366	0	366	12	353	#DIV/0!
Credit Card Merchant Services Nant Land Bank Debt - Interest	7,002 0	8,000 0	(998)	5,290 0	1,711	-12%	154	17,294 0	18,000 0	(706)	15,030 0	2,264	-4%
Office Equipment Leases	161	161	(0)	161	0	0%	455	524	483	41	889	(365)	8%
Office Furniture	0	101	(U) 0	191	0	#DIV/0!	155 156	0	483	0	258	(258)	8% #DIV/0!
Advertising	0	0	0	0	0	#DIV/0!	157	0	0	0	0	(238)	#DIV/0!
Postage & Shipping	0	100	(100)	0	0	-100%	158	0	300	(300)	243	(243)	-100%
Dues and Subscriptions	84	200	(116)	128	(44)	-58%	159	1,383	600	783	1,507	(123)	131%
Travel and Education	808	0	808	0	808	#DIV/0!	160	979	4,000	(3,021)	2,000	(1,021)	-76%
POS Support/Computer Support	31.050	20,000	11,050	30.932	117	55%	161	36,981	25,200	11,781	37,398	(417)	47%
Legal Fees	0	600	(600)	0	0	-100%	162	0	600	(600)	0	0	-100%
Professional Accounting	0	0	0	0	0	#DIV/0!	163	0	0	0	0	0	#DIV/0!
Cell Phones	517	360	157	568	(51)	44%	164	1,035	1,080	(45)	1,152	(117)	-4%
Payroll Service	4,555	2,500	2,055	2,581	1,974	82%	165	11,532	7,500	4,032	7,559	3,973	54%
Trash Removal	962	1,979	(1,017)	3,341	(2,379)	-51%	166	1,984	5,937	(3,954)	6,137	(4,154)	-67%
Employee Relations	0	0	0	0	0	#DIV/0!	167	0	0	0	0	0	#DIV/0!
Incentive Bonuses'	0	0	0	0	0	#DIV/0!	168	0	0	0	0	0	#DIV/0!
License & Fees	665	500	165	542	123	33%	169	725	4,500	(3,775)	4,108	(3,383)	-84%
Electricity	4,319	3,500	819	4,153	166	23%	171	12,180	10,500	1,680	7,417	4,764	16%
Liquid Propane	4,998	3,000	1,998	2,830	2,169	67%	172	13,559	10,000	3,559	9,161	4,397	36%
Telephone	392	337	55	337	55	16%	173	1,176	1,011	165	675	501	16%
Heating Fuel	0	0	0	0	0	#DIV/0!	174	0	0	0	0	0	#DIV/0!
Water	248	280	(33)	263	(15)	-12%	175	404	840	(436)	817	(413)	-52%
Cable TV & Internet	718	1,750	(1,032)	2,545	(1,827)	-59%	176	4,970	5,250	(280)	7,252	(2,282)	-5%
Web Site	0	0	0	0	0	#DIV/0!	177	0	0	0	0	0	#DIV/0!
EPLI Insurance	0	0	0	0	0	#DIV/0!	178	0	11,900	(11,900)	11,988	(11,988)	-100%
Insurance - Property/Liability	0	31,234	(31,234)	0	0	-100%	179	31,234	31,234	0	4,101	27,133	0%
Professional Liability	0	2,200	(2,200)	2,155	(2,155)	-100%	180	0	2,200	(2,200)	2,155	(2,155)	-100%
Insurance - Workers Comp	1,142	800	342	867	275	43%	181	3,027	2,400	627	2,422	606	26%
Excise Tax/Truck Registration	70	100	(30)	70	0	-30%	182	155	300	(145)	250	(95)	-48%

Insurance - Vehicles	0	0	0	0	0	#DIV/0!	183	1,161	1,800	(639)	1,715	(554)	-36%
Land Management Payment (\$1/Round)	0	0	0	0	0	#DIV/0!	184	0	0	0	0	0	#DIV/0!
Bad Debt	0	0	0	0	0	#DIV/0!	185	0	0	0	0	0	#DIV/0!
Retirement Plan	3,917	3,200	717	1,774	2,143	22%	186	7,474	9,600	(2,126)	9,314	(1,840)	-22%
Payroll Taxes - Mgmnt. & Empl. Exp.	17,306	13,000	4,306	10,645	6,661	33%	187	44,745	39,000	5,745	34,868	9,878	15%
Employee Housing Rent	39,800	4,000	35,800	4,700	35,100	895%	188	46,300	12,000	34,300	12,300	34,000	286%
Employee Housing - Utilities	2,560	2,600	(40)	3,103	(543)	-2%	189	6,811	5,200	1,611	5,670	1,141	31%
Employee Housing R&M	524	500	24	250	274	5%	190	1,337	500	837	2,578	(1,241)	167%
Health Insurance	36,142	20,000	16,142	17,525	18,617	81%	191	67,300	60,000	7,300	56,689	10,611	12%
Manager Clothing Allowance	0	0	0	0	0	#DIV/0!	192	0	0	0	0	0	#DIV/0!
Employee Severence Expense	0	0	0	0	0	#DIV/0!	193	0	0	0	0	0	#DIV/0!
General Manager Comp Charges	20	100	(80)	0	20	-80%	194	52	300	(248)	101	(49)	-83%
Food & Bev Manager Comp Charges	112	150	(38)	0	112	-25%	195	319	450	(131)	199	119	-29%
Golf Course Manager Comp Charges	0	50	(50)	0	0	-100%	196	0	150	(150)	4	(4)	-100%
Director of Golf Comp Charges	0	50	(50)	0	0	-100%	197	0	150	(150)	0	0	-100%
Interest Expense	4,497	2,421	2,076	2,421	2,076	86%	198	4,497	7,263	(2,766)	7,264	(2,767)	-38%
Penalties	0	0	0	0	0	#DIV/0!	199	0	0	0	0	0	#DIV/0!
Suspense	0	0	0	0	0	#DIV/0!	200	0	0	0	0	0	#DIV/0!
Total Operating Expenses	163,535	124,672	38,863	97,834	65,702	31%		322,673	283,098	39,575	256,335	66,338	14%
Income/(Loss) from Operations	(155,359)	(147,716)	(7,643)	(119,939)	(35,420)	5%		(388,393)	(352,229)	(36,164)	(322,965)	(65,428)	10%
Depreciation Expense	0	0	0	0	0	#DIV/0!		-	-	0	-	0	#DIV/0!
Income/(Loss) After Depreciation	(155,359)	(147,716)	(7,643)	(119,939)	(35,420)	5%		(388,393)	(352,229)	(36,164)	(322,965)	(65,428)	10%

MGC March Variance Report

Variance						
Code		Month Actual	Budget	Difference	% Variance	Justification
	GOLF SHOP Revenue					
1	Play Cards	0	0	0	0%	
2	Winter Membership	2,100	0	2,100	#DIV/0!	Very popular and a bargain Price increase for 2022?? 128 sold for 96000
3	Resident Discount Cards	0	0	0	0%	
4	Handicap (Non-Members)	0	0	0	0%	
5	Greens Fees	6,400	2,000	4,400	220%	Weather cooperated
6	Cart Fees	4,286	500	3,786	757%	single rider use + 128 winter members
7	Golf Club Repair	76	0	76	#DIV/0!	
8 9	Range Ball Sales	3,623 207	200 0	3,423 207	1711% #DIV/OI	Winter members 1 group outing
10	Club Rental Sets Walking Trolley Rental	85	0	85	#DIV/0! #DIV/0!	1 group outing
11	Club/Cart Storage	518	0	518	#DIV/0!	We will have a few more as summer folks return \$20,094 so far \$9,906 below budget
12	Lessons	1,930	0	1,930	#DIV/0!	Roland instruction
13	Golf Clinics	0	0	0	0%	
14	Tournaments	0	0	0	0%	
15	Merchandise	7,418	500	6,918	1384%	winter members and some good weather on the weekend with restaurant shoppers
	Cost of Goods Sold					
16	Golf Shop	5,160	8,000	(2,840)	-35%	
	con shop	3,200	3,000	(2,0.0)	5570	_
	Payroll Expense					
17	Golf Lessons	1,511	0	1,511	#DIV/0!	Roland is teaching
18	Gripping	0	0	0	0%	
19	Golf Clinic	0	0	0	0%	
20	Director of Golf Gross	7,830	7,662	168	2%	
21	Head Golf Pro	4,606	4,000	606	15%	
22	Golf Professional Subs	0	0	0	0%	
23	Golf Shop Manager	0	0	0	0%	
24 25	Outside Service Mgr Shop Clerks Gross	3,840	3,000	840	0% 28%	more shop hours due to winter members and good weekend weather
26	Outside Services Payroll	1,173	800	373	47%	Extra outside staff required due to extra cart usage and cleaning and volume
20	outside services rayron	1,173		373	4770	
	Operating Expenses					
27	Advertising	0	0	0	0%	
28	Dues and Subscriptions	700	1,500	(800)	-53%	
29	Travel and Education	0	0	0	0%	
30	Club Car/Golf Car Lease	0	0	0	0%	
31	Visage GPS	5,504	2,700	2,804	104%	two payments in same month
32	Range Supplies	0 57	0	0 57	0% #DIV/0!	
33 34	Golf Cart Repairs & Maintenance Range Picker Repair & Maintenance	0	0	0	#DIV/0:	
35	Range Balls	0	0	0	0%	
36	Tees, Markers, Etc.	0	0	0	0%	
37	Score Cards	0	0	0	0%	
38	Uniforms / Clothing Allowance	0	0	0	0%	
39	Bag Tags	0	0	0	0%	
40	Shipping (ups/fedex)	(107)	0	(107)	#DIV/0!	Returns
41	Office/Shop Supplies	100	0	100	#DIV/0!	Grips
42	Cell Phones	0	0	0	0%	
43	Handicaps	0	0	0	0%	
44	Golf Course Water Supplies	0	0	0	0%	
45	Damaged Goods/Outdated Merchandise	0	0	0	0%	
46	Rental Clubs	0	5,000	(5,000)	-100%	on order
47	Golf Clinic Equipment	0	0	0	0%	
48	Golf Shop Small Equipment	0	0	0	0%	
49 50	Tournament Expenses Tournament Supplies	0	0	0	0% 0%	
51	Supplies	0	0	0	0%	
31	эцрисэ				070	_
	FOOD & BEVERAGE					
	Revenue					
52	Food Sales	43,629	30,000	13,629	45%	Sunday Brunch has been a hit with the locals as has dinner Fridays
53	Bar Sales	34,340	30,000	4,340	14%	Nice to see sales on the increase
54	Clubhouse Usage Fees (Rental)	0	0	0	0%	_
	Cost of Goods Sold					
55	Food	24,080	8,000	16,080	201%	increased sales + timing of purchases
56	Beer	3,397	2,500	897	36%	increased sales
57	Wine	2,945	1,500	1,445	96%	purchase timing + building a list for the season
58	Bar Paper/Supply Cost	0	0	0	0%	
59	Non- Alcoholic Beverage	578	1,000	(422)	-42%	
60	Bar Snacks	0	500	(500)	-100%	
61	Liquor	4,758	3,000	1,758	59%	_ bulk Purchase timing and increased sales

Variance Code		Month Actual	Budget	Difference	% Variance	Justification
	Payroll Expense					
62	Food & Beverage Manager	6,234			2%	
63 64	Restaurant Manager Chef Gross	3,010			9%	
65	Payroll Bar/Wait Staff	6,387 12,117			2% 203%	Increased Sales more servers, Underbudgeted by me due to Covid expectations
66	Cook Gross	4,684			2%	mercused sales more servers, order badgeted by the due to covid expectations
67	Kitchen Staff/Dishwashers Gross	10,457			74%	extra staff required do to lack of line cooks
		\$42,890	\$29,693	\$13,197	44%	= '
	Operating Expenses					
68	Advertising	C			0%	
69	Dues and Subscriptions	C			-100%	
70	Travel and Education	C			0%	
71 72	Uniforms / Clothing Allowance Clubhouse Cleaning Labor	2,734		0 (1,433)	0% -34%	Below budget as we are using an employee
72	Clubhouse Floor Supplies	2,734	4,167 1000		-34% -100%	below budget as we are using an employee
74	China, Glass & Silver	10	0	10	#DIV/0!	
75	Kitchen Cleaning & Dishwasher Supplies	253	450	(197)	-44%	
76	Kitchen Equipment Lease	0	0	0	0%	
77	Kitchen Equipment Repair & Maint	0	100	(100)	-100%	
78	Bar Repair & Maintenance	0	0	0	0%	
79	Bar Small Equipment	1,416	0	1,416	#DIV/0!	Commercial Vac
80	Kitchen Small Equipment	3,031	0	3,031 0	#DIV/0!	Cold station unit for salad & deserts
81 82	Clubhouse Small Equipment Kitchen Laundry	0 239	0	239	0% #DIV/0!	Laundry detergent
83	Kitchen Paper & Supplies	358	400	(42)	-10%	Edulary detergent
84	Clubhouse Cleaning & Supplies	0	0	0	0%	
85	Flowers/Decorations	0	50	(50)	-100%	
						_
	MEMBERSHIP					
86	Revenue Initiation Fees	34,200	27,000	7,200	27%	8 new members
87	Member Dues	(7,851)		(59,798)	-115%	Dues are billed the following month after joining
88	Member Finance Charges	(33)		(1,533)	-102%	Sucs are since the following month area joining
						=
00	Operating Expenses	0	0	0	00/	
89 90	Capital Fund from Init. Fees Member Relations	0	0	0	0% 0%	
50	Wellber Relations		0	0	070	=
	GROUNDS					
	Payroll Expense					
91	Golf Course Superintendent Gross	14,222	13,916	306	2%	
92 93	Assistant Superintendent Asst. Superintendent #2	8,559 7,069	8,375 6,917	184 152	2% 2%	
93	Mechanic Gross	6,728	6,583	145	2%	
95	Hourly Labor Gross	2,026	3,000	(974)	-32%	
96	Seasonal Labor	17,315	15,000	2,315	15%	Sean can explain Extra employee working
						_
97	Operating Expenses Water	47	80	(33)	-41%	
98	Golf Course Supplies	0	3,000	(3,000)	-41%	
99	Fertilizer	0	5,500	(5,500)	-100%	
100	Chemicals/Weed Control	0	0	0	0%	
101	Surfactants	0	0	0	0%	
102	Tools	527	3,000	(2,473)	-82%	
103	Shop Supplies	309	625	(316)	-51%	
104	Electric - Pump House & Irigation	190	250	(60)	-24%	
105 106	Electric - Maintenance Building Liquid Propane	262 691	500 1,800	(238) (1,109)	-48% -62%	
107	Cell Phones	546	206	340	165%	New phone to replace broken phone
108	Raw Materials & Topdressing	0	0	0	0%	new priorite to replace broken priorite
109	Seed	0	0	0	0%	
110	Gas, Oil & Diesel	584	1,000	(416)	-42%	
111	Debris Disposal Removal	0	0	0	0%	
112	Golf Course Repairs & Main	0	0	0	0%	
113	Equipment - Repairs & Main	8,911	3,000	5,911	197%	Sean will explain repairs
114 115	Irrigation - Repair & Main Roads / Fences - Repair & Main	0	700 0	(700) 0	-100% 0%	
116	Contract Services	331	1,000	(669)	-67%	
117	Small Equipment Rental	0	500	(500)	-100%	
118	Leases (Utility Vehicles)	0	0	0	0%	
119	Consultants	438	3,000	(2,563)	-85%	
120	Office Supplies	0	0	0	0%	
121	Cable TV & Internet	110	106	4	3%	
122	Telephone	0	4 500	(50)	-100% 100%	
123 124	Travel and Education Dues & Subscriptions	0	4,500 0	(4,500) 0	-100% 0%	
124	Uniforms	0	500	(500)	-100%	
126	Storage Container Rental	0	0	0	0%	
127	Employee Relations	0	0	0	0%	

400						
128 129	Groundwater Monitoring Freight	0 121	0 500	0 (379)	0% -76%	
130	Clubhouse Grounds	1,064	4,000	(2,936)	-70% -73%	
	·		,	()		_
	MAINTENANCE Operating Expanses					
131	Operating Expenses Clubhouse Repair & Maintenance	1,838	500	1,338	268%	HVAC issues with dining room base board heat
132	Golf Course Building Repair & Maint	550	500	50	10%	Tivic issues with anning room base board near
133	Golf Course Building HVAC R&M	0	200	(200)	-100%	
134	Clubhouse HVAC R&M	0	300	(300)	-100%	
135	Clubhouse Electrical R&M	0	0	0	0%	
136	Golf Course Building Electrical R&M	0	0	0	0%	
137	Clubhouse Plumbing R&M	0	0	0	0%	
138	Oakson Septic System	0	0 0	0	0% 0%	
139 140	Golf Course Building Plumbing R&M Alarm System/Activity	0	0	0	0% 0%	
141	Refrigeration	0	400	(400)	-100%	
				(/		_
	GENERAL & ADMINISTRATIVE					
	Revenue	_	_	_		
142	Other Income	0	0	0	0%	
143 144	Interest Income Winter Memberships	0	0 0	0 0	0% 0%	
144	House Rental Income	6,532	5,000	1,532	31%	
1.5	nouse nental meetine	0,552	3,000	1,502	5275	_
	Payroll Expense					
146	Controller	7,665	7,500	165	2%	
147	Administrative Services Manager	5,818	5,417	401	7%	an hudaat VTD
148	Management Payment	(15,127)	15,127	(30,253)	-200%	on budget YTD
	Operating Expenses					
149	Cleaning Admin. Office	0	0	0	0%	
150	Employee Shift Meals 100%	669	500	169	34%	More employees working
152	Office Supplies	286	500	(214)	-43%	
153	Bank & Finance Charges	15	0	15	#DIV/0!	
154	Credit Card Merchant Services NLB Debt / Interest	7,002 0	8,000 0	(998) 0	-12% 0%	
155	Office Equipment Leases	161	161	(0)	0%	
156	Office Furniture	0	0	0	0%	
157	Advertising	0	0	0	0%	
158	Postage & Shipping	0	100	(100)	-100%	
159	Dues and Subscriptions	84	200	(116)	-58%	
160	Travel and Education	808	0	808	#DIV/0!	
161	POS Support/Computer Support	31,050	20,000	11,050	55%	\$27,552 payment to Club essential. Proces have increased!
162 163	Legal Fees Professional Accounting	0	600 0	(600) 0	-100% 0%	
164	Cell Phones	517	360	157	44%	
165	Payroll Service	4,555	2,500	2,055	82%	More employees
166	Trash Removal	962	1,979	(1,017)	-51%	, . ,
167	Employee Relations	0	0	0	0%	
168	Incentive Bonuses'	0	0	0	0%	
169	License & Fees	665	500	165	33%	
171	Electricity	4,319	3,500	819	23%	Clubhouse usage greater than anticipated
172 173	Liquid Propane Telephone	4,998 392	3,000 337	1,998	67% 16%	Cold temps & wind driving propane cost
173	Heating Fuel	0	0	55 0	0%	
175	Water	248	280	(33)	-12%	
176	Cable TV & Internet	718	1,750	(1,032)	-59%	
177	Web Site	0	0	0	0%	
178	EPLI Insurance	0	0	0	0%	
179	Insurance - Property/Liability	0	31,234	(31,234)	-100%	Quarterly payment timing
180	Professional Liability	0	2,200	(2,200)	-100%	District
181 182	Insurance - Workers Comp	1,142 70	800 100	342	43% -30%	Price increase
183	Excise Tax/Truck Registration Insurance - Vehicles	0	0	(30) 0	-30% 0%	
184	Land Management Payment (\$1/Round)	0	0	0	0%	
185	Bad Debt	0	0	0	0%	
186	Retirement Plan	3,917	3,200	717	22%	more employees
187	Payroll Taxes - Mgmnt. & Empl. Exp.	17,306	13,000	4,306	33%	more employees
188	Employee Housing Rent	39,800	4,000	35,800	895%	seasonal house rental increased
189	Employee Housing - Utilities	2,560	2,600	(40)	-2%	
190	Employee Housing R&M	524	500	24	5%	2 man and marked bulleted and because the bit Set of the second and the second an
191	Health Insurance	36,142 0	20,000	16,142	81% 0%	2 more employees than budgeted and heavy health Reimbursement use in March
192 193	Manager Clothing Allowance Employee Severence Expense	0	0 0	0 0	0% 0%	
194	General Manager Comp Charges	20	100	(80)	-80%	
195	Food & Bev Manager Comp Charges	112	150	(38)	-25%	
196	Golf Course Manager Comp Charges	0	50	(50)	-100%	
197	Director of Golf Comp Charges	0	50	(50)	-100%	
198	Interest Expense	4,497	2,421	2,076	86%	Multiple payments
199	Penalties	0	0	0	0%	

200 Suspense

0 0 0 0%

Miacomet

Check Register Report From 3/1/2021 To 3/31/2021

Account: N/A - Vendors: <All>



*Voided

Check #	Vendor #	Vendor Name	Batch Date	Printed Date	Amt To Pay
27851	Corey Roche	Corey Roche	3/1/2021	3/1/2021	\$120.61
27852	Corey Roche	Corey Roche	3/1/2021	3/1/2021	\$73.13
27853	Marija Pandeva	Marija Pandeva	3/1/2021	3/1/2021	\$166.10
27854	Mirche Stojchevski	Mirche Stojchevski	3/1/2021	3/1/2021	\$339.00
27855	RManning	Renee Manning	3/1/2021	3/1/2021	\$225.45
27858	Vaiva Utaraite	Vaiva Utaraite	3/1/2021	3/1/2021	\$395.90
27859	NGM	NGM, Inc.	3/1/2021	3/1/2021	\$15,126.67
27860	CASH	Petty Cash	3/2/2021	3/2/2021	\$273.52
0	SYSCO	Sysco Boston, LLC	3/12/2021	3/3/2021	\$1,961.35
0	COMCAST	Comcast	2/18/2021	3/3/2021	\$585.65
0	6684756-2	Constellation New Energy, Inc.	3/26/2021	3/3/2021	\$344.25
0	COMCAST	Comcast	2/19/2021	3/3/2021	\$136.02
0	COMCAST	Comcast	1/18/2021	3/3/2021	\$54.40
0	COMCAST	Comcast	2/18/2021	3/3/2021	\$54.40
27861	NANT LAND	Nantucket Land Bank	3/3/2021	3/3/2021	\$35,961.75
27862	BOA	Bank of America	3/3/2021	3/3/2021	\$2,198.16
27863	BBS Tech, LLC	BBS Tech, LLC	3/3/2021	3/3/2021	\$3,708.00
27864	040374S	Clubessential	3/3/2021	3/3/2021	\$27,554.52
27865	CT01	Coastline Technologies	3/3/2021	3/3/2021	\$3,164.50
27866	COUNTRY	Country Club Enterprises	3/3/2021	3/3/2021	\$57.27
27867	ELIZABETH	Elizabete Aquino	3/3/2021	3/3/2021	\$1,000.00
27868	Golf Genius Software	Golf Genius Software	3/3/2021	3/3/2021	\$700.00
27869	28922	Greyson Clothiers	3/3/2021	3/3/2021	\$177.00
27870	M5850	Kinnealey Quality Meats	3/3/2021	3/3/2021	\$752.27
27871	MARINE	Marine Home Center	3/3/2021	3/3/2021	\$834.45
27872	Meghan Mahoney	Meghan Mahoney	3/3/2021	3/3/2021	\$126.00
27873	Morningstar	Morningstar Golf & Hospitality, LLC	3/3/2021	3/3/2021	\$437.50
27874	NANT OFFIC	Nantucket Office Products	3/3/2021	3/3/2021	\$101.50
27875	Miacomet Golf 1	Native Roots Gardening	3/3/2021	3/3/2021	\$1,063.55
27876	SAFETY	Safety-Kleen Systems, Inc.	3/3/2021	3/3/2021	\$330.90
27877	SSB01	Salty Balls Seafood, LLC.	3/3/2021	3/3/2021	\$1,354.60
27878	SID WAINER - Dairyland	Dairyland Produce, LLC	3/3/2021	3/3/2021	\$1,157.11
27879	NAN0255	Summit Golf Brands	3/3/2021	3/3/2021	\$100.00
0	NATIONAL G	National Grid	2/22/2021	3/4/2021	\$2,645.23
0	NATIONAL G	National Grid	2/22/2021	3/4/2021	\$1,454.84
0	NATIONAL G	National Grid	2/22/2021	3/4/2021	\$1,005.15
0	NATIONAL G	National Grid	2/22/2021	3/4/2021	\$952.66
0	NATIONAL G	National Grid	2/22/2021	3/4/2021	\$261.75
0	NATIONAL G	National Grid	2/22/2021	3/4/2021	\$199.18
0	12020609	Martignetti	3/4/2021	3/4/2021	\$305.04
0	SYSCO	Sysco Boston, LLC	3/4/2021	3/4/2021	\$66.65
0	NANT TOWN	Town of Nantucket	3/4/2021	3/4/2021	\$69.68
0	NATIONAL G	National Grid	2/22/2021	3/4/2021	\$13.23
27880	GRIGGS	Griggs and Browne	3/4/2021	3/4/2021	\$100.00
27881	HARBOR OIL	Harbor Fuel Oil Corporation	3/4/2021	3/4/2021	\$584.13
21001	IIIIIDOR OIL	Transor r act on corporation	9/ 1 / 4041	U/ T/ 4041	ψυστ.13

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			- 4 - 4		
27882	L.KNIFE	L. Knife and Son, Inc.	3/4/2021	3/4/2021	\$576.00
27883	Merk	Ausra Merksaityte	3/4/2021	3/4/2021	\$31,000.00
27884	Witt01	William Witt	3/5/2021	3/5/2021	\$205.76
27885	Mirche Stojchevski	Mirche Stojchevski	3/7/2021	3/7/2021	\$581.85
27886	Vaiva Utaraite	Vaiva Utaraite	3/7/2021	3/7/2021	\$3.14
27887	Corey Roche	Corey Roche	3/7/2021	3/7/2021	\$144.90
27889	RManning	Renee Manning	3/7/2021	3/8/2021	\$13.22
0	Yates Island Gas	Yates Island Gas	3/9/2021	3/9/2021	\$761.57
0	Yates Island Gas	Yates Island Gas	3/9/2021	3/9/2021	\$262.20
27890	Lindsay	Kenneth Lindsay	3/9/2021	3/9/2021	\$3,320.00
27891	Corey Roche	Corey Roche	3/11/2021	3/11/2021	\$144.90
0	082453	Horizon Beverage	3/12/2021	3/12/2021	\$1,244.17
0	SYSCO	Sysco Boston, LLC	3/12/2021	3/12/2021	\$677.42
0	12020609	Martignetti	3/12/2021	3/12/2021	\$832.96
0	PEPSI	Pepsi-Cola	3/12/2021	3/12/2021	\$334.97
0	MS WALKER	M.S. Walker, Inc.	3/12/2021	3/12/2021	\$324.00
0	RUBY	Ruby Wines, Inc.	3/12/2021	3/12/2021	\$320.76
27893	Ahold	Ahold Financial Services	3/12/2021	3/12/2021	\$41.94
27894	A188W9OR9NJMEO	Amazon Capital Services, Inc	3/12/2021	3/12/2021	\$394.59
27895	30897	Atlantic Importing Company	3/12/2021	3/12/2021	\$133.65
27896	CT01	Coastline Technologies	3/12/2021	3/12/2021	\$668.00
27897	M5850	Kinnealey Quality Meats	3/12/2021	3/12/2021	\$566.25
27898	L.KNIFE	L. Knife and Son, Inc.	3/12/2021	3/12/2021	\$250.00
27899	REIS TRUCK	P&M Reis Trucking, Inc.	3/12/2021	3/12/2021	\$902.00
27900	SSB01	Salty Balls Seafood, LLC.	3/12/2021	3/12/2021	\$788.19
27901	SID WAINER - Dairyland	Dairyland Produce, LLC	3/12/2021	3/12/2021	\$671.49
28902	TRIMARK	Trimark/ United East	3/12/2021	3/12/2021	\$70.04
28903	TRIPLE 8	Triple Eight Distillery	3/12/2021	3/12/2021	\$228.00
28904	TEE01	Turf Enhancement Enterprises	3/12/2021	3/12/2021	\$624.72
28905	US FOOD	US Foods, Inc.	3/12/2021	3/12/2021	\$3,472.63
28906			3/13/2021	3/13/2021	\$158.57
28907	Mirche Stojchevski	Mirche Stojchevski		3/13/2021	\$51.79
	RManning	Renee Manning	3/13/2021	3/13/2021	
28908	Corey Roche	Corey Roche	3/13/2021		\$45.39
28909	Witt01	William Witt	3/13/2021	3/13/2021	\$158.57
0	Yates Island Gas	Yates Island Gas	3/15/2021	3/15/2021	\$1,753.12
0	Yates Island Gas	Yates Island Gas	3/15/2021	3/15/2021	\$690.95
0	Yates Island Gas	Yates Island Gas	3/15/2021	3/15/2021	\$708.56
0	FARGO	Wells Fargo Financial Leasing	3/15/2021	3/15/2021	\$160.57
0	NATIONAL G	National Grid	3/10/2021	3/15/2021	\$132.72
0	6684756-2	Constellation New Energy, Inc.	3/15/2021	3/15/2021	\$124.61
28910	Mirche Stojchevski	Mirche Stojchevski	3/15/2021	3/15/2021	\$209.52
28911	RManning	Renee Manning	3/15/2021	3/15/2021	\$262.22
28912	Witt01	William Witt	3/15/2021	3/15/2021	\$87.53
28913	seppi	Joseph Romanelli	3/15/2021	3/15/2021	\$83.00
28914	Mirche Stojchevski	Mirche Stojchevski	3/15/2021	3/15/2021	\$126.36
28915	Vaiva Utaraite	Vaiva Utaraite	3/15/2021	3/15/2021	\$126.37
0	12020609	Martignetti	3/19/2021	3/19/2021	\$708.29
0	082453	Horizon Beverage	3/19/2021	3/19/2021	\$849.49
28916	SYSCO	Sysco Boston, LLC	3/20/2021	3/19/2021	\$1,081.50
28917	Associated Elevator Companies,	Associated Elevator Companies, Inc	3/19/2021	3/19/2021	\$1,175.00
28918	30897	Atlantic Importing Company	3/19/2021	3/19/2021	\$267.30
28919	B&L01	B&L Fire Equipment	3/19/2021	3/19/2021	\$1,028.97
28920	COLONIAL	Colonial Wholesale Beverage	3/19/2021	3/19/2021	\$320.90
28921	MIAC001	Finch Services, Inc.	3/19/2021	3/19/2021	\$1,148.46
28922	GPS Industries	GPS Industries, LLC	3/19/2021	3/19/2021	\$2,752.00

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28923	HARRYS	Harry's Mid-Island Auto Supply	3/19/2021	3/19/2021	\$348.66
28924	M5850	Kinnealey Quality Meats	3/19/2021	3/19/2021	\$531.91
28925	L.KNIFE	L. Knife and Son, Inc.	3/19/2021	3/19/2021	\$751.70
28926	MS WALKER	M.S. Walker, Inc.	3/19/2021	3/19/2021	\$371.19
28927	CrowellM	Merrily Crowell	3/19/2021	3/19/2021	\$2,997.50
28928	NANT AUTO	Nantucket Auto Supply	3/19/2021	3/19/2021	\$104.06
28929	OUTDOOR	Outdoor Power	3/19/2021	3/19/2021	\$671.82
28930	SSB01	Salty Balls Seafood, LLC.	3/19/2021	3/19/2021	\$1,345.07
28931	SID WAINER - Dairyland	Dairyland Produce, LLC	3/19/2021	3/19/2021	\$530.71
28932	TrudellS	Susan Trudell	3/19/2021	3/19/2021	\$100.00
28933	US FOOD	US Foods, Inc.	3/19/2021	3/19/2021	\$1,414.58
28934	VERIZON	VerizonWireless	3/19/2021	3/19/2021	\$1,062.66
28935	WB MARDEN	W B Marden	3/19/2021	3/19/2021	\$523.68
28936	Corey Roche	Corey Roche	3/22/2021	3/22/2021	\$45.04
28937	Mirche Stojchevski	Mirche Stojchevski	3/22/2021	3/22/2021	\$90.00
28938	Mirche Stojchevski	Mirche Stojchevski	3/22/2021	3/22/2021	\$124.71
28939	Witt01	William Witt	3/22/2021	3/22/2021	\$90.47
28940	seppi	Joseph Romanelli	3/22/2021	3/22/2021	\$401.21
28941	Marija Pandeva	Marija Pandeva	3/22/2021	3/22/2021	\$124.70
28942	Vaiva Utaraite	Vaiva Utaraite	3/22/2021	3/22/2021	\$45.76
28943	RManning	Renee Manning	3/22/2021	3/22/2021	\$71.52
0	325052	tcf Equipment Finance	3/26/2021	3/26/2021	\$3,676.42
0	12020609	Martignetti	3/26/2021	3/26/2021	\$1,072.42
0	Yates Island Gas	Yates Island Gas	3/26/2021	3/26/2021	\$1,976.58
0	SYSCO	Sysco Boston, LLC	3/26/2021	3/26/2021	\$709.16
0	COMCAST	Comcast	3/18/2021	3/26/2021	\$582.29
0	MS WALKER	M.S. Walker, Inc.	3/26/2021	3/26/2021	\$340.56
0	COMCAST	Comcast	3/13/2021	3/26/2021	\$259.54
0	COMCAST	Comcast	3/18/2021	3/26/2021	\$54.40
28944	A188W9OR9NJMEO	Amazon Capital Services, Inc	3/26/2021	3/26/2021	\$83.03
28945	BUSINESS	Business Card	3/26/2021	3/26/2021	\$2,257.49
28946	M5850	Kinnealey Quality Meats	3/26/2021	3/26/2021	\$544.67
28947	L.KNIFE	L. Knife and Son, Inc.	3/26/2021	3/26/2021	\$492.00
28948	NANT OFFIC	Nantucket Office Products	3/26/2021	3/26/2021	\$148.16
28949	REIS TRUCK	P&M Reis Trucking, Inc.	3/26/2021	3/26/2021	\$60.00
28950	US FOOD	US Foods, Inc.	3/26/2021	3/26/2021	\$2,486.28
28951	TURF PROD	Turf Products	3/26/2021	3/26/2021	\$5,369.48
28952	Corey Roche	Corey Roche	3/26/2021	3/26/2021	\$92.60
28953	Mirche Stojchevski	Mirche Stojchevski	3/26/2021	3/26/2021	\$192.08
28954	Witt01	William Witt	3/26/2021	3/26/2021	\$192.08
28955	DuarteK	Kezia Duarte	3/27/2021	3/27/2021	\$170.00
28956	Witt01	William Witt	3/28/2021	3/28/2021	\$269.20
28957	Mirche Stojchevski	Mirche Stojchevski	3/28/2021	3/28/2021	\$100.59
28958	seppi	Joseph Romanelli	3/29/2021	3/29/2021	\$324.72
0	NATIONAL G	National Grid	3/23/2021	3/31/2021	\$3,114.27
0	NATIONAL G	National Grid	3/23/2021	3/31/2021	\$1,331.50
0	NATIONAL G	National Grid	3/23/2021	3/31/2021	\$1,256.94
0	NATIONAL G	National Grid	3/23/2021	3/31/2021	\$1,186.98
0	NATIONAL G	National Grid	3/23/2021	3/31/2021	\$261.97
0	Yates Island Gas	Yates Island Gas	3/31/2021	3/31/2021	\$239.37
0	082453	Horizon Beverage	3/31/2021	3/31/2021	\$422.00
0	Yates Island Gas	Yates Island Gas	3/31/2021	3/31/2021	\$204.40
0	NATIONAL G	National Grid	3/23/2021	3/31/2021	\$189.62
0	COMCAST	Comcast	3/31/2021	3/31/2021	\$136.02
0	Yates Island Gas	Yates Island Gas	3/31/2021	3/31/2021	\$63.13

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0	PLUMB SUP	Plumber's Supply Company	3/31/2021	3/31/2021	\$21.36
0	NATIONAL G	National Grid	3/23/2021	3/31/2021	\$17.88
28959	12020609	Martignetti	3/31/2021	3/31/2021	\$445.63
28960	SYSCO	Sysco Boston, LLC	3/31/2021	3/31/2021	\$997.96
28961	A188W9OR9NJMEO	Amazon Capital Services, Inc	3/31/2021	3/31/2021	\$242.81
28962	Beanstock Coffee	Beanstock Coffee Roasters, Inc.	3/31/2021	3/31/2021	\$213.50
28963	CAPE EXPRE	Cape Cod Express	3/31/2021	3/31/2021	\$120.75
28964	Central Restaurant	Central Restaurant Products	3/31/2021	3/31/2021	\$3,030.95
28965	GPS Industries	GPS Industries, LLC	3/31/2021	3/31/2021	\$2,752.00
28966	GRIGGS	Griggs and Browne	3/31/2021	3/31/2021	\$450.00
28967	M5850	Kinnealey Quality Meats	3/31/2021	3/31/2021	\$1,288.54
28968	L.KNIFE	L. Knife and Son, Inc.	3/31/2021	3/31/2021	\$333.30
28969	SSB01	Salty Balls Seafood, LLC.	3/31/2021	3/31/2021	\$1,201.60
28970	SID WAINER - Dairyland	Dairyland Produce, LLC	3/31/2021	3/31/2021	\$507.27
28971	US FOOD	US Foods, Inc.	3/31/2021	3/31/2021	\$1,859.34
				Subtotal:	\$227,153.94
				Voided Checks:	\$0.00

Total:

\$227,153.94

4/2/2021 2:44 PM Page 4/4

Nantucket Islands Land Bank Golf Capital Fund Transfer Request 11.21.20-04.21.21

Miacomet Golf

TCF Lease (008-0717174-301) - Dec 2020	\$3,676.42
TCF Lease (008-0717174-301) – Jan 2021	\$3,676.42
TCF Lease (008-0717174-301) – Feb 2021	\$3,676.42
TCF Lease (008-0717174-301) – March 2021	\$3,676.42
Overhead Door	\$25,050.00
Kevin Dineen LLC	\$19,400.00
Kevin Dineen LLC	\$16,205.00
Cape Cod Retractable, Inc Screens Completion	\$31,950.00
Kevin Dineen LLC	\$2,349.00

Total Miacomet Golf Capital Expenditures to be reimbursed \$109,659.68

Please detach the above remittance portion and return with your payment. Thank You

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11100 Wayzata Boulevard, Suite 801 Minnetonka, MN 55305 Invoice Number: Customer Number: Invoice Date: Invoice Due Date: Past Due Amount: 6808471 717174 12/14/20 01/05/21 \$0.00 \$3,676.42

For Customer Service, Call 800-643-4354

Total Amount Due:

Contract Number Invoice Description	Current Charges	Past Due 1-30 Days	Past Due 31-60 Days	Past Due 61+ Days	Total Due
008-0717174-301 (2) Toro Reelmaster 5010-H, & (2) Toro ProCore 648 Payment Due	3,676.42	0.00	0.00	0.00	3,676.42
	-	APPRO	1 1		
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to	205	3-0			
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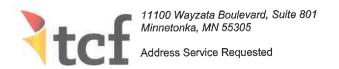
Biller Code: 0801 Token: W9J6LNQD Total

\$0.00

\$0.00

\$3,676.42

\$0.00



Remittance Section

Invoice Number:
Customer Number:
Contract Number(s):
Past Due Amount:

6853034 717174 008-0717174-301

\$0.00 \$3,676.42

Past Due Amount: Total Amount Due:

Please See Reverse Side for Important Information

ATTN: ACCOUNTS PAYABLE
12 WEST MIACOMET RD
NANTUCKET MA 02554-4369

Use enclosed envelope and make check payable to:

TCF National Bank PO Box 77077 Minneapolis MN 55480-7777

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11100 Wayzata Boulevard, Suite 801 Minnetonka, MN 55305 Invoice Number: Customer Number: Invoice Date: Invoice Due Date: Past Due Amount: 6853034 717174 01/14/21 02/05/21 \$0.00 \$3.676.42

For Customer Service, Call 800-643-4354

Total Amount Due:

Contract Number	Invoice Description	Current Charges	Past Due 1-30 Days	Past Due 31-60 Days	Past Due 61+ Days	Total Due
008-0717174-301	(2) Toro Reelmaster 5010-H, & (2) Toro ProCore 648 Payment Due	3,676.42	0.00	0.00	0.00	3,676.42
2/ 2	1/21			ct. #	\$	_
	pd tamasan wer	site	OK for Py	mnt.	3676.42	
	Moush		Processe	d		
	Total	\$3.676.42	\$0.00	\$0.00	\$0.00	\$3,676.4

Biller Code: 0801 Token: W9J6LNQD



Remittance Section

6893846 Invoice Number: 717174 **Customer Number:** 008-0717174-301 Contract Number(s): Past Due Amount: \$0.00 **Total Amount Due:** \$3,676.42

Please See Reverse Side for Important Information

NGM, INC ATTN: ACCOUNTS PAYABLE 12 WEST MIACOMET RD NANTUCKET MA 02554-4369 Use enclosed envelope and make check payable to:

TCF National Bank PO Box 77077 Minneapolis MN 55480-7777

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Please detach the above remittance portion and return with your payment. Thank You

Due to the concerns of COVID-19, we request that all payments be made online at https://financediv.osgview.com or sent with invoice stub to: PO Box 77077, Minneapolis MN 55480-7777



11100 Wayzata Boulevard, Suite 801 Minnetonka, MN 55305

Invoice Number: Customer Number: Invoice Date: Invoice Due Date: Past Due Amount:

6893846 717174 02/11/21 03/05/21 \$0.00 \$3,676.42

Total Amount Due: For Customer Service, Call 800-643-4354

Invoice Deta Contract Number	Invoice Description	Current Charges	Past Due 1-30 Days	Past Due 31-60 Days	Past Due 61+ Days	Total Due
008-0717174-301	(2) Toro Reelmaster 5010-H, & (2) Toro ProCore 648 Payment Due	3,676.42	0.00	0.00	0.00	3,676.42
			Date	Rcvd.	ROVAL 2	
			-	Acct. #	3	
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					autopa	id! (9
	Total	\$3,676.42	\$0.00	\$0.00	\$0.00	\$3,676.42



Remittance Section

Invoice Number: Customer Number: Contract Number(s):

6948267 717174 008-0717174-301

\$0.00

Past Due Amount: **Total Amount Due:**

\$3,676.42

Please See Reverse Side for Important Information

NGM, INC ATTN: ACCOUNTS PAYABLE 12 WEST MIACOMET RD NANTUCKET MA 02554-4369

Use enclosed envelope and make check payable to:

TCF National Bank PO Box 77077 Minneapolis MN 55480-7777

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Please detach the above remittance portion and return with your payment. Thank You



REMINDER

To ensure timely and accurate payment application, please send the remittance stub at the top of your invoice with all payments.

11100 Wayzata Boulevard, Suite 801 Minnetonka, MN 55305

Invoice Number: Customer Number: Invoice Date:

6948267 717174 03/14/21 04/05/21

Invoice Due Date: Past Due Amount:

Total Amount Due: For Customer Service, Call 800-643-4354

\$0.00 \$3,676.42

Biller Code: 0801

Token: W9J6LNQD

Contract Number	Invoice Description	Current Charges	Past Due 1-30 Days	Past Due 31-60 Days	Past Due 61+ Days	Total Due
008-0717174-301	(2) Toro Reelmaster 5010-H, & (2) Toro ProCore 648					0.070.40
	Payment Due	3,676.42	0.00	0.00	0.00	3,676.42
	1			APPRO	VAL	
	· ph		Date Rcv	d.		
- 1	0 T		A	ct. #	\$	

ANAIN

Processed

\$0.00

Total

\$0.00 \$3,676.42

For invoice questions, contact us at 800-643-4354 or TCFCSCustomerservice@tcfbank.com

Page 1 of 2

\$3,676.42

\$0.00

OVERHEAD DOOR

50 JOAQUIM ROAD HYANNIS, MA 02601

The Genuine. The Original.



INVOICE

Date	Invoice #
12/23/2020	2228

PHONE#

Bill To	
MIACOMET GOLF COURSE	
12 WEST MIACOMET	
NANTUCKET, MA. 02554	

Ship To	

INSTALLER

		PJS	12/22/2020	SO/CB	9778-855-1387
Description			Qty	Rate	Amount
CEDAR APPLIED VERTICAL NO OVERLAY. ONE ROW OF GLASS, ROW THREE 1/2" INSULATED CLEAR. WOOD BASE DOOR IS	Acct. # 1659 - 00 OK for Pymnt.		129/26 \$	7,100	CApital Segues for January meeting BOARCH VOTEC
TAKE DOWN & DISPOSAL BY OTHERS	re- proced		3	200	600.00
HOOK-UP EXISTING OPERATORS			3	50	.00 150.00
LABOR AND INSTALL	me -	To Lo	ole this	3,000	3,000.00

Rep

Ship Date

| Subtotal \$25,050.00 |
| Sales Tax (0.0%) \$0.00 |
| Total \$25,050.00 |
| Payments/Credits \$0.00 |
| Balance Due \$25,050.00 |

508-778-6251

PO Box 2815 Nantucket, MA 02584



INVOICE

BILL TO INVOICE 8971
Miacomet Golf Club. DATE 01/17/2021

12 W Miacomet Rd Nantucket, MA 02554

DESCRIPTION		AMOUNT
Supply and install 20 Bollard type LED light fixtures between clubhouse and parking area.		
20 LED bollard lights		8,500.00
20 Concrete bases with anchor bolts built on site		3,500.00
Conduit, wire and controls	1,550.00	
Labor to install (trenching by others)		4,800.00
Trenching thru flower bed areas		1,050.00
Thank you for your business	BALANCE DUE	\$19,400.00

PO Box 2815 Nantucket, MA 02584



\$16,205.00

INVOICE

BILL TO INVOICE 8972

Miacomet Golf Club. DATE 01/17/2021

12 W Miacomet Rd Nantucket, MA 02554

Thank you for your business

Supply and install 6 5000W SS ceiling mounted heaters in the enclosed patio area. Each heater will have individual control with 0 to 100% output. Heater controller requires a 200amp feeder from MDP.

(6) 5000watt ss heaters

Heater control management system

5,170.00

Electrical materials

Labor

BALANCE DUE



Sales Agreement

Cape Cod Retractable, Inc.

9 Jonathan Bourne Dr. #2• Pocasset. MA 02559 Phone: (508) 539-3307 • Fax: (866) 250-1738

SALES F	REP: <u>Stephen Dal</u>		@8 WEEK	•	DATE JOB NO	OCTOBER 16, 2020 20-1016-MIACOMET	PAGE	1 OF 2	
BUYER'S	BUYER'S NAME MIACOMET GOLF CLUB PHONE 508-325-0344 ADDRESS: 12 WEST MIACOMET RD. CITY NANTUCKET, MA 02554 CONTACT: AL								
JOB LOC	JOB LOCATION: SAME EMAIL: acosta@miacometgolf.com								
	Cape Cod Retractable, Inc. (the "Seller") will furnish all labor, materials and equipment necessary to install the following products								
	l Retractable, Inc. (1 ove address:	he "Seller") v	vill furnish all	labor, mat	terials and	d equipment necessary	to install ti	ne following products	
		TORIZED SO	LAR SHADES	5 (11)					
SCOPE (OF WORK: Install (4) nse by a licensed elect	motorized 5% sorician. 120 volt	olar shades in fr 3 wire live feed t	ont entry and for remote co	d to right of ontrol opera	golf club house. All electrication.	al power to be	provided by buyer at	
				Motor		1			
QTY	wхн	PRODUCT	Fabric Color	Location	s	Operator		INSTALL LOCATION	
1	124"w x 103"h	Solar Shade	BLACK	P. Carlot		Motorized		Club House Patio	
1	137"w x 103"h	Solar Shade	BLACK			Motorized		Club House Patio	
2	109 "w x 103"h	Solar Shade	BLACK			Motorized		Club House Patio	
2	123"w x 103"h	Solar Shade	BLACK			Motorized		Club House Patio	
1	99.5"w X 103"h	Solar Shade	BLACK			Motorized		Club House Patio	
1	98.5"w x 103"h	Solar Shade	BLACK			Motorized		Club House Patio	
1	103.75"w x 103"h	Solar Shade	BLACK			Motorized		Club House Patio	
1	101.25"w x 103"h	Solar Shade	BLACK			Motorized		Club House Patio	
1	129" w x 103"h	Solar Shade	BLACK			Motorized		Club House Patio	
TERMS:	DEPOSIT OF 50% W	/ITH THIS AGR	REEMENT		INSTALL	SHIPPING w/TAX	\$	63,900.00 **	
	BALANCE DUE AT IN	STALLATION			LESS DE	POSIT (DUE NOW)	.\$:	31,950.00	
CIRCLE	ONE: MC VISA	DISC AME	×		BALANC	E DUE UPON INSTALLAT	TION \$	31,950.00	
ACCOUN									
EXP. DAT					MAKE ALL PAYMENTS TO:				
	Y CODE				Cape Co	od Retractable, Inc.			
BILLING	ADDRESS OF cc#								
** Credit	card charges will incu	ır and add'l ser	vice charge of	3%					
I/We her	reby certify that I/Werhav	e read and accep	t this Product Sa	les Agreemer	nt:				
BUYER'	S (Corp Officer) Print N	ame: A/AN	1J. Co 5	3 7A			DATE:	11/4/2020	
BUYER'	S Signature	lofe	50				DATE:	11/4/2020	
Salesma	an Stephen Daley			Accep	oted By		DATE		
A 1	ecomes a contract only when by Buyer constitutes authorize counts not paid at completion	ration for Cana Cod	Rotractable Inc. 3	to obtain Buver	s crean repon	tance and signature of a company from a credit-reporting agency. A s contract.	sales manager. In interest charge	Execution of this Sales of 1.5% per month will be	

TERMS AND CONDITIONS

The Parties agree to the following terms and conditions:

- 1. The product(s) being sold pursuant to the terms of the Contract are to be specially fabricated to the Buyer's specifications. Accordingly, this contract is non-cancellable.
- 2. This Contract constitutes the entire agreement between the parties and supercedes any prior understandings, representations, statements or agreements, written or oral, expressed or implied, between the parties regarding the subject matter contained herein. It shall not be amended, altered, or modified except by an agreement in writing signed by the parties hereto. This company reserves the right to reject any contract which does not conform to its standards of design, pricing, available merchandise or other materials within the discretion of company officials.
- 3. Time is of the essence relative to the payments to be made by the Buyer as set forth on the front of this Contract. All payments not made as provided herein shall bear interest at the highest rate allowable by law from the due date until paid. All payments specified herein are in U.S. Funds and said payments shall be made at Seller's address recited on the front of this Contract.
- 4. This Contract shall be construed under, and in accordance with, Laws of the State of Massachusetts and venue for any legal or administrative proceedings shall lie in a court of competent jurisdiction or other tribunal located in Barnstable County, Massachusetts.
- 5. In the event it becomes necessary for Seller to enforce the terms of this Contract, the Buyer shall be liable for all reasonable attorney's fees, travel expenses, deposition costs, expert witness expenses and fees and any other costs of whatsoever nature reasonably and necessarily incurred by Seller as a necessary incident to the enforcement regardless of whether said attorney's fees and costs were incurred prior to trial, in settlement negotiations, in trial or appellate, post judgment, collection or bankruptcy proceeding. Any damage awarded in a judgment or other order rendered by a court of competent jurisdiction or other tribunal, shall bear interest from the date of said judgment until paid at the highest rate allowable by law.
- 6. This Contract shall be binding on and inure to the benefit of the parties hereto and their respective heirs, executors, administrators, legal representatives, successors, and assigns, and shall be specifically binding upon any successor to the Buyer in any interest in the title to the real property whereon the improvements to which the products are located.
- 7. All the parties hereto acknowledge that they have contributed to the preparation of the Contract, and therefore no preference in interpretation of any provision or term contained herein shall be afforded either party in any enforcement proceedings.
- 8. No waiver of any breach of this Contract shall be held to be a waiver of any other or subsequent breach. All remedies afforded in this Contract shall be taken and construed as cumulative, and they are in addition to every other remedy provided in law or equity. The failure of Seller to enforce at any time any of the provisions of this Contract, or to exercise any option which is herein provided, or to require at any time performance by the Buyer of any of the provisions hereof, shall in no way be construed to be a waiver to create an estoppel from enforcement of such provisions, nor in any way to affect the validity of the Contract or any part thereof, or the right of the Seller to thereafter enforce each and every such provision, or to seek relief as a result of the prior breach.
- 9. If any one or more of the provisions, or portions thereof, contained in this Contract, shall for any reason be held to be invalid, illegal, or unenforceable in any respect, such invalidity, illegality, or unenforceability shall not affect any other provision thereof, and this Contract shall be constructed as if such invalid, illegal or unenforceable provision, or portion of a provision, had never been contained herein.
- 10. The obligations imposed herein upon Seller shall be subject to prior sale, war, governmental regulations and requirements, embargoes, material shortages, labor strikes, fuel shortages and other factors beyond the control of Seller which prevent or delay performance by Seller. Seller may at his option select substitutes when such substitutions are due to unavailability or other circumstances beyond Seller's control. All substitutions shall be consistent in quality and character to the selections previously specified. Seller may subcontract all or any portion of the work.
- 11. If subsequent to the date of this Contract, any of the applicable codes, ordinances, laws or statutes are modified, or if there is any new legislation, which results in required modifications to the construction and/or installation of the products being purchased hereunder and said modifications cause an increase in the cost of manufacturing and/or installation to Seller, Seller shall notify the Buyer of said increase in cost and the Buyer may elect to pay said increase in cost. In the event the Buyer fails to agree to pay said increase in cost within seven days of receipt of notice from Seller, Seller, at their option, and their sole discretion, may cancel this Contract. If Seller cancels the Contract, Seller shall have no further liability under the terms of the Contract, except to return the monies deposited by the Buyer to date.
- 12. The Buyer is solely responsible for timely obtaining any necessary condominium association, cooperative association, homeowners association or any other community association approvals at the Buyer's sole cost and expense. Buyer further acknowledges that Buyer shall indemnify and hold Seller harmless from all liability whatsoever which may be occasioned by Buyer's failure to comply with the terms of this paragraph. Said indemnification shall extend to any attorney's fees and costs incurred by Seller in the defense of any action arising therefrom, regardless of whether same as incurred prior to trial, in settlement negotiation, in any appellate, post judgment, collection or bankruptcy proceeding.
- 13. The product warranty against defects in workmanship from the manufacturer is a Limited Lifetime on PARTS ONLY for as long as the Buyer owns the product. The mesh has NO warranty as it is considered a "wear and tear" item. Labor warranty is 180 days after installation completion, All calls after 180 days are considered service calls and are billable. Wind damage or corrosion is not a warranted item. THERE ARE NO OTHER EXPRESSED OR IMPLIED WARRANTIES, INCLUDED IMPLIED WARRANTY OF MERCHANTABILITY OR IMPLIED WARRANTY OF FITNESS FOR PARTICULAR PURPOSE.
- 14. Seller agrees to perform all work in a workmanlike manner. The following items constitute additional work and are not included in the agreement price unless specified in writing above: (a) Moving pre-existing hidden conditions, including, but not limited to: electric wiring, plumbing, gas and telephone lines and the like; (b) Patching chipped or broken stucco, plaster and other interior or exterior finishes. Seller does not do painting of any kind.
- 15. It is expressly agreed that Seller shall not be liable for any defect or damage resulting from installations requested by Buyer which depart from conventional installation methods and practices, or, defects resulting from design changes requested by Buyer which depart from approved engineering specifications or building codes.
- 16. Minor service work which does not affect the operation of the product is considered service follow-up and will be performed as part of the warranty and does not constitute reason to delay payment due. No back charges will be accepted.
- 17. Title to the goods covered hereby shall remain Seller's until payment in full is made. Said goods shall remain and be considered as personal property, subject to repossession by Seller in case of default by Buyer, irrespective of being attached to or made part of any realty. Seller also retains the right to claim and enforce any and all contractor's, mechanic's and/or materialmen's lien against any realty to which said goods may be attached.
- 18. Failure by owner to make payment in accordance with this agreement shall constitute a material breach of the agreement.

Initials: Ac_BuyerSeller	MIACOMET - Pg 2
--------------------------	-----------------

PO Box 2815

Nantucket, MA 02584



IN VEHICLE

BILL 10

Miacomet Golf Club.

12 W Miacomet Rd

Nantucket, MA 02554

INVOICE

9128

DATE

04/11/2021

DESCRIPTION

Install wiring for exterior cameras.

Install power outlet in attic facing first tee. Install power outlet in attic facing 18th green. Install outlet in attic of new employee dorm facing 9th green

Electrical materials

384.00

Labor

925.00

Install outlet for new location for ice maker just outside of Kitchen in entry hall.

Electrical materials

240.00

Labor

800.00

thank you for your business

BALANCE DUE

\$2,349.00

APPROVAL

Acct. # 1659-00 2

Processed

Simulators

12.01.20 - 04.21.21

Miacomet Golf

Newman, Inc Due upon commencement of work	\$46,250.00
Newman, Inc. – Due upon Blue board and plaster complete	\$55,500.00
Newman, Inc. – Balance due upon completion of work	\$37,000.00
Morash Media	\$14,577.00
Dobbert Heating & Air Conditioning	\$24,000.00
Kevin Dineen LLC	\$32,784.00
BBS Tech	\$2,200.00
BBS Tech	\$3,325.00
TrackMan, Inc Final Payment	\$53,642.50
BBS Tech	\$3,708.00
Kevin Dineen LLC	\$12,593.00

Total Miacomet Golf Capital Expenditures to be reimbursed \$285,579.50



Commonwealth of Massachusetts

Rev. 1343CA0

CONSTRUCTION CONTRACT AGREEMENT

This Construction Contract Agreement (this "Agreement") is made as of the 23 day of October, 2020 by and between Miacomet Golf, a Massachusetts corporation located at 12 W Miacomet Avenue, Nantucket, MA 02554 ("Owner") and Josiah C. Newman, a Massachusetts corporation located at 1 Perry Lane, Nantucket, MA 02554 with contractor's license number CS-060488 ("Contractor"). Owner and Contractor may each be referred to in this Agreement individually as a "Party" and collectively as the "Parties."

The Parties agree as follows:

- 1. Description of Work. Contractor shall perform the following described work at 12 W Miacomet Avenue, Nantucket, MA 02554 (the "Property"), in accordance with Owner's contract plans and specifications, this Agreement and any Change Order, as defined herein, (collectively, the "Contract Documents"): Finish basement6 area of Golf Club as per drawings dated 10-6-2020. Provide all materials and labor required to complete the project as shown leaving space cleaned and debris free. Newman Inc. is not responsible for payment or coordination of any subs other than the blue board/plaster and painting contractor. Subs not under Newman Inc. control included but are not limited to the electrician. HVAC, fire suppression, plumbing/soda, simulators and or final cleaning and set up. (the "Work"). Industry terminology used in any Contract Documents which are not defined shall be interpreted as having the same meaning as that recognized in the construction industry in the area where the Property is located.
- 2. Contract Price and Payments. Owner agrees to pay Contractor the total amount of \$185,000.00 (the "Contract Price"). Payment of this amount is subject to additions or deductions in accordance with any mutually agreed to changes and/or modifications in the Work. Payment will be made by corporate check, according to the following schedule:
 - \$46,250.00 deposit, due upon the execution of this Agreement.
 - \$46,250.00 due upon Commencement of work...
 - \$55,500.00 due upon Blue board and plaster complete with space broom clean..
 - \$37,000.00 balance due upon completion of the Work.
- **3. Certificate of Completion.** Work under this Agreement shall begin on December 15, 2020, and shall be completed by April 01, 2021. Upon completion of the Work, Contractor shall notify Owner that the Work is ready for final inspection and acceptance and Owner shall make the final payment within seven (7) days after final inspection.
- **4. Materials and Labor.** Contractor shall provide and pay for all labor and equipment, including tools, construction equipment, machinery, transportation and all other facilities and services, and all materials necessary for the completion of the Work. All materials shall be good quality and new, unless the Contract Documents require or permit otherwise. Contractor may substitute materials only with the prior written approval of Owner.

July 1st



50%

Acct. # \$
1659-00 14577. -

orash O'Cha Pyport.

Morash Media 774 563 0057 18 Mary Ann DR Nantucket MA 02554 U.S.A

Invoice

Bill To	
Miacomet Golf Cl	ub C/O Al Costa

Invoice#	INV-2027
Invoice Date	December 28, 2020
Terms	Due on Receipt
Due Date	December 28, 2020
P.O.#	Basement

ltem	Description	Qty	Rate	Amount
Origin Acoustics D83 Speaker	In-Ceiling Speaker	8.00	385.00	3,080.00
Origin Acoustics Speaker Pre Construction Bracket Bracket		8.00	30.00	240.00
Equipment	Strong FS 15U Rolling Equipment Rack	2,00	662.00	1,324.00
WattBox 12 Outlet IP Surge	12 Outlet Power Surge/Filter With IP control and Schedule Reset service	2.00	749.00	1,498.00
Metra ARC Balun	Metra HDMI Balun Kit	2.00	499.00	998.00
	Allows Transmission of TV Audio to Sonos Speakers in ceilings			
	Connects Via Cat6			
Equipment	Binary HDMI 4x1 Switcher	2.00	249.00	498.00
Nest Cam Outdoor		4.00	200.00	800.00
Sonos "The AMP" Sonos AMP High Powered integrated Zone Amplifier 1 Require per Room/Pair of speakers		2.00	649.00	1,298.00
UNIFI 8 port POE Network Switch	8 Port POE powered Network Switch	2.00 Dollars	300.00	.600.00
UNIFI AC PRO	3x3 Mimo WIFI access point	2.00	299.00	598.00
UNIFI Cloud Key Gen2	POE Network Controller WIFI system Management	1.00	219.00	219.00
UNIFI USG3pro Router	System Router, Paired with customer owned Modem Required for Network/WlFl?Internet	1.00	239.00	239.00
Savant S2 Host	Smart Host 6 IR outputs 2 RS232 Required 1 Per Home	1.00	800.00	800.00
Savant SmartControl 3	WIFI Control box with 3 IR outputs.	2.00	400.00	800.00
	SSC-W003I-01			
Equipment	Sony 65 X95H	2.00	1,498.00	2,996.00
	Lounge 1 Lounge 2			

Item	Description	Qty	Rate	Amount
Sanus Flat Mount	Flat TV Mount	2.00	119.00	238.00
Equipment	Allowance Misc HDMI Cables Power adapters Hardware CAT6 Whips	1.00	200.00	200.00
IPAD Mini 4	Ipad Mini 32 gb	2.00	400.00	800.00
IPAD Wall Station	Wall Station Charge Kit.	2.00	589.00	1,178.00
	Includes Wireless Case with magnetic induction mounting and charging,			
	Includes Wall Station/Base			
Labor 3	System Install:	1.00	9,600.00	9,600.00
	Install 2 65 Inch TV's for Each Lounge Install 4 Speakers per Side for a Total of 8 Speakers			
	Install 2 AV Racks with Network, Power Surge/Control, Savant Control System, and Simulator PC's, Sonos Amps			
	Install 4 Nest Cams, 2 Per Side			
	Install 2 WIFI access points, 1 Access Point Per Side			
	Install 2 Ipads For Control of Music and TV's			
	Program Savant Control System			
	Overview:			
	Each Side will work in the following Way.			
	The Lounge will have a 65 inch TV with basic Comcast Cable.			
	You will be able to control the TV and Music System from a Dedicated Ipad mounted to the Wall using the Savant App. The Guest will have the ability to switch between Xfinity or the Simulator Game Feed.			
	The guest will also be able to turn on Music Per Side, There will be two Zones of Sonos Labeled Bay1 and Bay2.			
	Each side will have two Nest cameras, Picking up Video feeds of the Golfing Bays and the Lounge areas.			
	The Network for the Whole are will be managed by Morash Media, we will work with Coastline Networks(current Provider of the Clubs Network) to make that Happen.			
	The Clubs Managers will be given Admin access Via the Savant App, to have Full control of the Media System remotely and onsite.			
	Each Rack will be outfitted with a Wattbox Controlled Surge Unit, which will provide protection for the Equipment, and give the Managers Access to Reboot the Simulators Remotely.			
	The nest cam feeds will be added into the current clubs main surveillance account.			

WWW.MorashMedia.com	Balance Due	\$29,154.00
l 8 Mary Ann Dr Nantucket, MA 02554	Total	\$29,154.00
Joshua Morash	Rounding	-0.25
Please Send Payment to:	Mass State (6.25%)	1,150.25
Thanks for your business.	Sub Total	28,004.00

Terms & Conditions

Signadi	Date:	So % dig		
Signed:		=		
		\$ 14577-		
Drint Nizono:				

Proposal's and Quotes: Will be issued in Invoice format with detailed outline of wired locations. Proposals based off plans without prior walk through or meeting on the exact Audio, Network, and TV needs will be based off audio in Common areas, TV's in Logical Locations, and Data/Phone locations in accessible locations. Pricing subject to change once specifics are given and adopted as the Plan.

Terms of Sale:

All sales are final. The products (TV's, Speakers, Ipads, Sonos Products, WIFI devices) Invoiced are special ordered to the island.

Terms are Net 14.

Third-party warranties available at time of sale only, any warranty requests must be made in writing to Morash Media LLC Prior to Installation and Delivery. Amendments to the proposed product list, at the discretion of the Client, are permissible with explicit written consent from the Client and Morash Media LLC. Equipment on this Invoice are custom ordered items, and are non-returnable, nor refundable.

Performance:

Note: in some cases, contesting the proposed product list may compromise component integration. Issues such as this will be addressed on a case by case basis. 50 % Payment due on receipt for price of equipment ordered. Labor terms due Net 7 days of project start.

\Marranties

Equipment Indicate on this invoice is guaranteed New from Manufacture/Distributor, and is held to the original Manufacturers warranty. Morash Media LLC does not extend, guarantee, or warrant the exchange of defective products. Any warranty Issues shall be directed at the Manufacture of said product. The implementation of warranty Procedures will be executed on a case by case basis at the discretion of Morash Media LLC, per request of home owner, and Invoiced by Morash Media as billable labor. Any Labor involved in the replacement, addition, or repair of any equipment must be paid in full prior to labor commencement.

The Entity/Person on this invoice, or any individual who may be affiliated with those named on this invoice may not hold Morash Media LLC, accountable for undesired performance. Morash Media LLC, will go over equipment function, interference issues, and performance, with the homeowner at the time of installation. Morash Media LLC will reply to any request as to insurance and permits.

Equipment Factors:

Morash Media LLC does not manufacture, alter, amend, or customize any electronic or non-electronic product sold. Agreement to this invoice binds customer with Morash Media LLC in a business agreement, where Morash Media LLC will skillfully and knowledgeably recommend, Spec, and sell the correct Equipment Necessary for the Project/Job/contract. The performance of said devices/products is external to the control or installation provided by Morash Media LLC.

Terms of Electronic Devices:

Electronic devices are subject to interference and intermittent performance issues, as described and Stated by the Federal Communication Commission (FCC). Morash Media will disclose any performance issues to the Client, that may arise after the Initial Installation, and Inspection conducted by Morash Media LLC. In the Event there is a interference issue, Morash Media LLC will disclose such information, and advise client of possible fixes.

New Construction wiring:

Morash Media LLC will acquire any and all permits required to perform low voltage wiring. All wiring methods and routes will be installed in accordance with the MA and ICC codes and regulations.

Renovations of Existing structures:

Morash Media LLC will relocate any existing wire in accordance with MA and ICC codes and regulations. Any new wiring will be installed in the same fashion.

Dobbert Heating & Air Conditioning, Inc. 558 Union Street North Adams, MA 01247

DATE	INVOICE NO.
12/7/2020	8218

BILL TO	WORK PERFORMED AT
JN Design Build One Perry Lane Nantucket, MA 02554	Miacomet Trackman

P.O. NO. TERMS

SERVICED	ITEM	DESCRIPTION	QTY	RATE	AMOUNT
12/7/2020	Contract	Provide HVAC as per September 24, 2020 Proposal. Deposit and indoor equipment delivery and sheet metal rough-in Contract - \$42,000 Invoiced Previously - \$0 Remainder to Invoice - \$21,000	1	21,000.00	21,000.00
12/7/2020	Contract	Provide Fire Sprinkler as per September 24, 2020 Proposal. Deposit and drawings. Contract - \$7,000 Invoiced Previously - \$0	1	3,000.00	3,000.00
		Remainder to Invoice - \$4,000 Sales Tax		6.25%	0.00
		APPROVAL The Royd. Acct. # The Royd. Acct.			
	(==

Phone # Fax # 413-664-9688 413-663-8156

Total

\$24,000.00

PO Box 2815 Nantucket, MA 02584



INVOICE

BILL TO

Miacomet Golf Club. 12 W Miacomet Rd Nantucket, MA 02554 INVOICE

8974

DATE

01/17/2021

AMOUNT DESCRIPTION

Basement Golf simulator and lounge area wiring.

Install sub panel in basement storage area to power new lounge and golf simulator controls. Remove existing lighting to accommodate new construction. Rough in new outlets, exit and emergency lighting. Supply recess lighting for new lounge area.

Rough in wiring for TV and speakers

Electrical permit and inspections

350.00

Electrical materials

6,146.00

Recessed light fixtures

3,600.00

Labor

22,688.00

Thank you for your business

BALANCE DUE

\$32,784.00



Invoice #300793

BILL TO:	PO NUMBER	INVOICE DATE	PLEASE PAY	DUE DATE
Miacomet Golf Club 12 Miacomet Rd	Service	12/16/2020	\$2,200.00	12/31/2020

JOB:

Miacomet Golf Club 12 Miacomet Rd Nantucket 02554

Nantucket MA 02554

Miacomet Golf Club performed on 12/14/20

Removed FA devices for golf simulators fit out

Description		Hrs/Qty	Rate/Price	Subtotal
Labor, Travel, and Material	APP	ACVAL1	\$2,200.00	\$2,200.00
	prosperid	C	 Subtotal:	\$2,200.00
	The second secon	7000-	Jubiotal.	
	1659-00	Jaco.	Taxes:	\$0.00
			Credit:	\$0.00
	And the second s	9	TOTAL:	\$2,200.00
Contract Summary: Total Contract Value:				
Total Contract value (with tax)				
Total Contract value (with tax) Value Invoiced to Date:				\$2,200.00
				\$2,200.00
Value Invoiced to Date:				\$2,200.00 \$0.00

COMMENTS/SPECIAL INSTRUCTIONS



Invoice #300834

BILL TO:	PO NUMBER	INVOICE DATE	PLEASE PAY	DUE DATE
Miacomet Golf Club 12 Miacomet Rd	Service	1/7/2021	\$3,325.00	1/22/2021
Nantucket MA 02554				

JOB:

Miacomet Golf Club Service 12 Miacomet Rd Nantucket 02554

Miacomet Golf Club Service performed on 1/4/21

Roughed FA in new Golf Simulator space.

Description	APP	ROVAL	Hrs/Qty	Rate/Price	Subtotal	
Travel, Labor, and N	Material Povici		1	\$3,325.00	\$3,325.00	
	1659-00	3,325		Subtotal:	Subtotal:	\$3,325.00
	Egypowholosomanik dila di Rabininga sentama untuk kan baharan disebat yan disebat Japanin di			Taxes: .	\$0.00	
	Offerfunt. 1	andre a		Credit:	\$0.00	
				TOTAL:	\$3,325.00	
Contract Summary:						
Total Contract valu						
Value Invoiced to D	ate:	ON THE CONTROL OF THE PARTY OF			\$3,325.00	
Contract Value Rem	naining:					
Total Payments to I	Date:				\$0.00	
	Invoice Value Owed:				\$3,325.00	

COMMENTS/SPECIAL INSTRUCTIONS

Bryce Hunt

From:

AJ Broderick <ajb@trackman.com>

Sent:

Wednesday, October 28, 2020 12:28 PM

To:

Bryce Huntt

Subject:

RE: [External] Miacomet Simulator Space Drawings

Bryce,

Payment terms are outlined below. Thanks!

Due upon signing - \$68,642.50

- \$15,000 (Virtual Golf Course payment in full)
- \$53,642.50 (50% simulator deposit)

Due 5 weeks prior to installation - \$53,642.50

Remaining simulator balance

Payment Options:

Check mailed to:

o TrackMan Inc. 16445 North 91st Street, Suite 104 Scottsdale, AZ 85260

- Wire transfer
- Credit card (2% processing fee)

Best Regards,

AJ Broderick, PGA

Director of Sales, East USA New England Representative

Mobile: +1.203.537.0386

Support: +1.810.225.9855 | trackman.com

















Invoice #300924

BILL TO:	PO NUMBER	INVOICE DATE	PLEASE PAY	DUE DATE
Miacomet Golf Club	Service	3/2/2021	\$3,708.00	4/1/2021
12 Miacomet Rd				

JOB:

Miacomet Finish 12 Miacomet Rd Nantucket 02554

Nantucket MA 02554

Miacomet Finish performed on 2/22/21 install all devices and finish golf simulator space

Description	Hrs/Qty	Rate/Price	Subtotal
Labor, Travel, and Material	1	\$3,708.00	\$3,708.00
		Subtotal:	\$3,708.00
		Taxes:	\$0.00
		Credit:	\$0.00
Colonia de la co	MODE, COMPLE, IS STOCK OF CONTROL AND	TOTAL:	\$3,708.00
Total Contract Value: Total Contract value (with tax)	ATTE	7 V 21.50	
Value Invoiced to Date:		e e	\$3,708.00
Contract Value Remaining:	1659-00	3705.	
Total Payments to Date:	and the second s		\$0.00
Total Outstanding Invoice Value Owed:	A		\$3,708.00
COMMENTS/SPECIAL INSTRUCTIONS	1		

PO Box 2815

Nantucket, MA 02584



INVOICE

BILLTO

Miacomet Golf Club.

12 W Miacomet Rd

Nantucket, MA 02554

INVOICE

DAIT

9127

04/11/2021

DESCRIPTION

Basement Golf Simulator lounge.

Completion of electrical wiring and electrical final inspections.

Electrical materials

3,753.00

Labor

8,840.00

Than't you for your Causius?

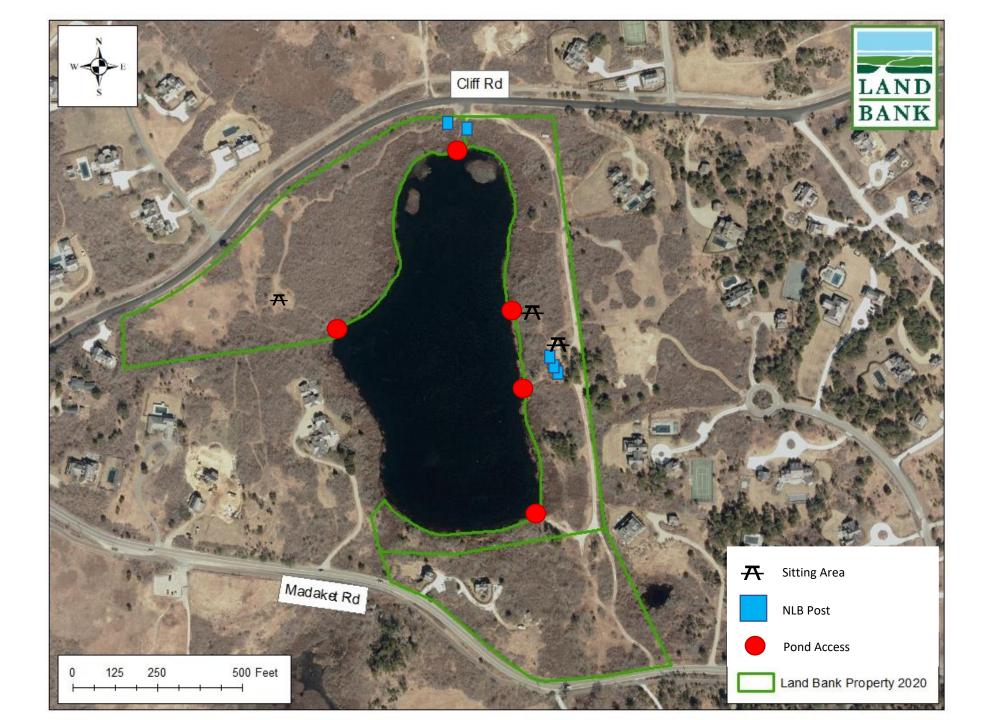
BALANCE DUE

\$12,593.00

APPROVAL

Acct. # \$ | 12593.00

OK for Pymnt, A











Daily's Dogs – Draft Motion

Based on terms discussed at the last meeting, staff proposed that the Commission vote to amend its decision to allow limited use of the Land Bank's south shore beach parcels from 5:30-6:30am, contingent upon Mr. Daily staying in compliance with the requirements of the Select Board's amended order of July 23, 2020.



TRANSFER BUSINESS Nantucket Land Bank Commission Regular Meeting of April 27, 2021

1. "M" Exemption Update:

a. Five-Year Domicile and Ownership Compliance – Releases of Liens:

No. 37319 Susan M. Rezendes and David Rezendes

No. 37330 Michael A. Hajjar and Melanie A. Hajjar

No. 37337 Christopher Andrews

No. 37342 Eric C. Anderson and Audrey E. Anderson

No. 37358 Matthew Hill and Leah Cabral

No. 37382 Svetlomir Aleksiev

NANTUCKET LAND BANK COMMISSION WORKSHEET UNAUDITED FINANCIAL REPORT as of March 31, 2021

STATEMENT OF ACCOUNTS - UN	RESTRICTED FUNDS	Feb YIELD	Mar YIELD	2/28/2021	3/31/2021
Nantucket Bank / Operating Fund x8	3888	0.00	0.00	\$48,163.27	\$38,038.28
Nantucket Bank / Collection Accoun	t x7653	0.25	0.25	\$29,256,153.86	\$31,997,092.26
Nantucket Bank / Special CD x1135	matures 5/20/2022*	0.55	0.55	\$5,041,178.55	\$5,043,533.93
TOTAL UNRESTRICTED FUNDS:				\$34,345,495.68	\$37,078,664.47
STATEMENT OF ACCOUNTS - RE	STRICTED FUNDS	Feb YIELD	Mar YIELD	2/28/2021	3/31/2021
US Bank / Series A Bonds Reserve	Fund / TNotes mature 4/8/21 MktVal	1.72	1.72	\$3,066,833.46	\$3,067,194.68
US Bank / Series A Bonds Debt Ser	vice Fund x1002	0.00	0.00	\$20,902.65	\$20,902.74
US Bank / Acquisition Fund x1003		0.00	0.00	\$1.10	\$1.10
Nantucket Bank / SHAC Escrow x70)38	0.25	0.25	\$22,981.98	\$22,986.86
Nantucket Bank / NFRM Escrow x90		0.25	0.25	\$10,137.31	\$10,139.46
Nantucket Bank / CSMF (Industrial F	G ,	0.25	0.25	\$49,145.81	\$49,156.25
Nantucket Bank / Nabalus Escrow x		0.24	0.15	\$1,658.29	\$1,658.50
Nantucket Bank / MGC Golf Capital		0.25	0.25	\$353,828.75	\$353,903.88
Nantucket Bank / SGC Capital Rese		0.25	0.25	\$14,820.13	\$14,823.28
Nantucket Bank / NGM Managemer		0.25	0.25	\$19,382.35	\$19,386.47
Hingham Savings / Marble Reserve		0.50	0.50	\$225,895.88	\$225,991.82
Citizens Bank / Rackemann Sawyer	Acquisition Escrow			\$0.00	\$10,000.00
TOTAL RESTRICTED FUNDS:				\$3,785,587.71	\$3,796,145.04
TOTAL FUNDS:				\$38,131,083.39	\$40,874,809.51
BONDS:	Principal Outstanding			Payment Due	Annual Payments
2009 Series A Issue (Final principal payment 7/1/2022)	\$610,000	Princi	ipal and Interest due 7	7/1/21, Interest due 1/1/22	\$302,242.50
2012 Series A Issue (Final principal payment 2/15/2032)	\$4,115,000	Principa	l and Interest due 2/1	5/21, Interest due 8/15/21	\$430,362.50
2016 Series A Refunding Bond (Final principal payment 12/1/2027)	\$6,635,000	Interest	due 6/1/21, Principa	and Interest due 12/1/21	\$1,054,050.00
TOTAL BONDS:	\$11,360,000		TOTAL ANN	UAL BOND PAYMENTS:	\$1,786,655.00
NOTES:	Principal Outstanding			Payment Due	Annual Payments
Marble Note #19	\$1,700,000	Interest of	\$25,768.60 due 6/9/2	1, 9/9/21, 12/9/21, 3/9/22	\$103,074.40
Hays Note #37	\$2,666,667		,	Principal due 6/12/21	\$1,333,333.33
Larrabee Note # 38	\$1,750,000			Principal due 1/6/22	\$1,750,000.00
TOTAL NOTES:	\$6,116,667		TOTAL ANN	UAL NOTE PAYMENTS:	\$3,186,407.73
TOTAL DEBT:	\$17,476,667	Т	OTAL ANNUAL	DEBT PAYMENTS:	\$4,973,062.73
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^{*}A 12-month CD with the benefit of withdrawing at any time, if needed, without penalty.

NANTUCKET ISLANDS LAND BANK *CHECK WARRANT SUMMARY*

For the Period From Apr 27, 2021 to Apr 27, 2021 Filter Criteria includes: Report order is by Check Number.

Check # Payee Amount ACORN TREE AND LANDSCAPING, INC. 3,700.00 JEFF ALLEN 1,320.00 AMAZON.COM 187.47 BARTLETT TREE EXPERTS 3,300.00 BOBCAT OF BOURNE 244.26 CMRS-FP 300.00 COMCAST 119.55 COMMONWEALTH OF MASSACHUSETTS 60.00 COMMONWEALTH OF MASSACHUSETTS 100.00 EARTH WORKS LANDSCAPING 6,990.50 THE GARDEN DESIGN COMPANY 93,541.16 HORSLEY WITTEN GROUP 1,918.93 HYLINE CRUISES 57.80 KENMARK OFFICE SYSTEMS 698.82 LONGFIN LLC 300.00 NANTUCKET ENGINEERING & SURVEY 14,408.95 NANTUCKET OFFICE PRODUCTS 77.65 NATIONAL GRID 12.12 NORTHWIND BUILDING CORP 1,725.36 RACKEMANN SAWYER & BREWSTER P.C. 24,616.40 MANUEL SOLA 800.00 SUN LIFE FINANCIAL 1,256.32 THRIFTY CAR RENTAL 73.27 TOMAIOLO DEVELOPMENT 12,240.00			
JEFF ALLEN 1,320.00 AMAZON.COM 187.47 BARTLETT TREE EXPERTS 3,300.00 BOBCAT OF BOURNE 244.26 CMRS-FP 300.00 COMCAST 119.55 COMMONWEALTH OF MASSACHUSETTS 60.00 COMMONWEALTH OF MASSACHUSETTS 100.00 EARTH WORKS LANDSCAPING 6,990.50 THE GARDEN DESIGN COMPANY 93,541.16 HORSLEY WITTEN GROUP 1,918.93 HYLINE CRUISES 57.80 KENMARK OFFICE SYSTEMS 698.82 LONGFIN LLC 300.00 NANTUCKET ENGINEERING & SURVEY 14,408.95 NANTUCKET OFFICE PRODUCTS 77.65 NATIONAL GRID 12.12 NORTHWIND BUILDING CORP 1,725.36 RACKEMANN SAWYER & BREWSTER P.C. 24,616.40 MANUEL SOLA 800.00 SUN LIFE FINANCIAL 1,256.32 THRIFTY CAR RENTAL 73.27 TOMAIOLO DEVELOPMENT 12,240.00 TOWN OF NANTUCKET (HEALTH DEPT) 900.00 TOWN OF NANTUCKET (HEALTH DEPT) 900.00 TOWN OF NANTUCKET (HEALTH DEPT) 900.00 TOWN OF NANTUCKET (PROP TAXES) 38.87 TOWN OF NANTUCKET (PROP TAXES) 1,450.84 TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00	Check #	Payee	Amount
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NANTUCKET ENGINEERING & SURVEY 14,408.95 NANTUCKET OFFICE PRODUCTS 77.65 NATIONAL GRID 12.12 NORTHWIND BUILDING CORP 1,725.36 RACKEMANN SAWYER & BREWSTER P.C. 24,616.40 MANUEL SOLA 800.00 SUN LIFE FINANCIAL 1,256.32 THRIFTY CAR RENTAL 73.27 TOMAIOLO DEVELOPMENT 12,240.00 TOWN OF NANTUCKET (HEALTH DEPT) 900.00 TOWN OF NANTUCKET (LANDFILL) 3,369.00 TOWN OF NANTUCKET (PROP TAXES) 38.87 TOWN OF NANTUCKET (PROP TAXES) 1,450.84 TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		KENMARK OFFICE SYSTEMS	698.82
NANTUCKET OFFICE PRODUCTS 77.65 NATIONAL GRID 12.12 NORTHWIND BUILDING CORP 1,725.36 RACKEMANN SAWYER & BREWSTER P.C. 24,616.40 MANUEL SOLA 800.00 SUN LIFE FINANCIAL 1,256.32 THRIFTY CAR RENTAL 73.27 TOMAIOLO DEVELOPMENT 12,240.00 TOWN OF NANTUCKET (HEALTH DEPT) 900.00 TOWN OF NANTUCKET (LANDFILL) 3,369.00 TOWN OF NANTUCKET (PROP TAXES) 38.87 TOWN OF NANTUCKET (PROP TAXES) 1,450.84 TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		LONGFIN LLC	300.00
NATIONAL GRID 12.12 NORTHWIND BUILDING CORP 1,725.36 RACKEMANN SAWYER & BREWSTER P.C. 24,616.40 MANUEL SOLA 800.00 SUN LIFE FINANCIAL 1,256.32 THRIFTY CAR RENTAL 73.27 TOMAIOLO DEVELOPMENT 12,240.00 TOWN OF NANTUCKET (HEALTH DEPT) 900.00 TOWN OF NANTUCKET (LANDFILL) 3,369.00 TOWN OF NANTUCKET (PROP TAXES) 38.87 TOWN OF NANTUCKET (PROP TAXES) 1,450.84 TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		NANTUCKET ENGINEERING & SURVEY	14,408.95
NORTHWIND BUILDING CORP 1,725.36 RACKEMANN SAWYER & BREWSTER P.C. 24,616.40 MANUEL SOLA 800.00 SUN LIFE FINANCIAL 1,256.32 THRIFTY CAR RENTAL 73.27 TOMAIOLO DEVELOPMENT 12,240.00 TOWN OF NANTUCKET (HEALTH DEPT) 900.00 TOWN OF NANTUCKET (LANDFILL) 3,369.00 TOWN OF NANTUCKET (PROP TAXES) 38.87 TOWN OF NANTUCKET (PROP TAXES) 1,450.84 TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		NANTUCKET OFFICE PRODUCTS	77.65
RACKEMANN SAWYER & BREWSTER P.C. 24,616.40 MANUEL SOLA 800.00 SUN LIFE FINANCIAL 1,256.32 THRIFTY CAR RENTAL 73.27 TOMAIOLO DEVELOPMENT 12,240.00 TOWN OF NANTUCKET (HEALTH DEPT) 900.00 TOWN OF NANTUCKET (LANDFILL) 3,369.00 TOWN OF NANTUCKET (PROP TAXES) 38.87 TOWN OF NANTUCKET (PROP TAXES) 1,450.84 TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		NATIONAL GRID	12.12
MANUEL SOLA 800.00 SUN LIFE FINANCIAL 1,256.32 THRIFTY CAR RENTAL 73.27 TOMAIOLO DEVELOPMENT 12,240.00 TOWN OF NANTUCKET (HEALTH DEPT) 900.00 TOWN OF NANTUCKET (LANDFILL) 3,369.00 TOWN OF NANTUCKET (PROP TAXES) 38.87 TOWN OF NANTUCKET (PROP TAXES) 1,450.84 TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		NORTHWIND BUILDING CORP	1,725.36
SUN LIFE FINANCIAL 1,256.32 THRIFTY CAR RENTAL 73.27 TOMAIOLO DEVELOPMENT 12,240.00 TOWN OF NANTUCKET (HEALTH DEPT) 900.00 TOWN OF NANTUCKET (LANDFILL) 3,369.00 TOWN OF NANTUCKET (PROP TAXES) 38.87 TOWN OF NANTUCKET (PROP TAXES) 1,450.84 TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		RACKEMANN SAWYER & BREWSTER P.C.	24,616.40
THRIFTY CAR RENTAL 73.27 TOMAIOLO DEVELOPMENT 12,240.00 TOWN OF NANTUCKET (HEALTH DEPT) 900.00 TOWN OF NANTUCKET (LANDFILL) 3,369.00 TOWN OF NANTUCKET (PROP TAXES) 38.87 TOWN OF NANTUCKET (PROP TAXES) 1,450.84 TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		MANUEL SOLA	800.00
TOMAIOLO DEVELOPMENT 12,240.00 TOWN OF NANTUCKET (HEALTH DEPT) 900.00 TOWN OF NANTUCKET (LANDFILL) 3,369.00 TOWN OF NANTUCKET (PROP TAXES) 38.87 TOWN OF NANTUCKET (PROP TAXES) 1,450.84 TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		SUN LIFE FINANCIAL	1,256.32
TOWN OF NANTUCKET (HEALTH DEPT) 900.00 TOWN OF NANTUCKET (LANDFILL) 3,369.00 TOWN OF NANTUCKET (PROP TAXES) 38.87 TOWN OF NANTUCKET (PROP TAXES) 1,450.84 TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		THRIFTY CAR RENTAL	73.27
TOWN OF NANTUCKET (LANDFILL) 3,369.00 TOWN OF NANTUCKET (PROP TAXES) 38.87 TOWN OF NANTUCKET (PROP TAXES) 1,450.84 TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		TOMAIOLO DEVELOPMENT	12,240.00
TOWN OF NANTUCKET (PROP TAXES) TOWN OF NANTUCKET (PROP TAXES) 1,450.84 TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 7,875.00		TOWN OF NANTUCKET (HEALTH DEPT)	900.00
TOWN OF NANTUCKET (PROP TAXES) 1,450.84 TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 7,875.00		TOWN OF NANTUCKET (LANDFILL)	3,369.00
TOWNLINE EQUIPMENT SALES, INC. 187.99 TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		TOWN OF NANTUCKET (PROP TAXES)	38.87
TOSCANA CORPORATION 1,105.50 T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		TOWN OF NANTUCKET (PROP TAXES)	1,450.84
T&T ROOFING 10,925.00 WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		TOWNLINE EQUIPMENT SALES, INC.	187.99
WATERWORKS OF NANTUCKET, INC 241.05 YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		TOSCANA CORPORATION	1,105.50
YELLOW PRODUCTIONS, INC. 5,250.00 YELLOW PRODUCTIONS, INC. 7,875.00		T&T ROOFING	10,925.00
YELLOW PRODUCTIONS, INC. 7,875.00		WATERWORKS OF NANTUCKET, INC	241.05
YELLOW PRODUCTIONS, INC. 7,875.00			5,250.00
			1,093.56
DEBIT CARD COMCAST 39.99	DEBIT CARD		

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NANTUCKET ISLANDS LAND BANK

CHECK WARRANT SUMMARY

For the Period From Apr 27, 2021 to Apr 27, 2021

Filter Criteria includes: Report order is by Check Number.

Check #	Payee	Amount
DEBIT CARD	CONSTANT CONTACT, INC.	45.00
DEBIT CARD	STICKER MULE	208.00
Total		200,778.36